



IAA Board of Directors Meeting Agenda

November 15, 2024

8:00 AM

Location: Board Conference Room – 4th floor and Via Zoom (Hybrid meeting)

- I. **Call to Order**
- II. **Approval of Minutes of the IAA Board’s Meeting of October 18, 2024.**
- III. **Ordinances, Resolutions, and Public Hearings**
 - a) **Public Hearing for General Ordinance 05-2024**, concerning Indianapolis Airport Authority’s 2025 Rates and Charges Ordinance, as described in **Board Memo BP2024-11-01**.
 - b) **Consider for Approval and Adoption General Ordinance 05-2024**, concerning Indianapolis Airport Authority’s 2025 Rates and Charges Ordinance, as described in **Board Memo BP2024-11-01**.
 - c) **Consider for Approval and Adoption Resolution No. 09-2024** concerning the Charter for the Indianapolis International Airport’s Master Plan Advisory Committee, as described in **Board Memo BP2024-11-02**.
- IV. **Board Reports**

Board President’s Report
- V. **Official Actions**

Consider for approval, the individual items on the **IAA General Agenda dated November 15, 2024**.
- VI. **Staff Reports**
 - a) Executive Director’s Report (Submitted in writing)
 - i. IDDC Hoosier Hospitality Awards – Hafedh Khemir
 - ii. Public Affairs Student Fellow - Aspen Grieshaber
 - iii. 2024 ACI-NA MarComCX Awards
 - iv. Aer Lingus IND-DUB Announcement
 - v. Welcome to Swift City
- VII. **Other Reports and Updates**
 - a) **Board Communications: *Next Meeting: Friday, December 20, 2024, at 8:00 AM***

MINUTES
Board of Directors Meeting
Indianapolis Airport Authority

The Regular Meeting of the Indianapolis Airport Authority (IAA) Board called to order at 8:00 am October 18, 2024, in the Airport's Board Conference Room at Indianapolis International Airport. The following Board Members attended in person:

Present at the commencement of the meeting and comprising a quorum were:

Barbara Glass, President – Attending Remotely
Steve Dillinger, Vice President
Mamon Powers, Secretary
Kurt Schleiter, Member
Jeffrey Gaither, Member
Duane Gibbs, Member
W. Tobin McClamroch, Member
Eric Dozier, Member – Attending Remotely
Ryan Goodwin, Member
Brett Voorhies, Member
Tamika Catchings, Member
Brian Tuohy, I.A.A. Board Counsel

I.A.A. Executive Staff attending:

Mario Rodriguez, Executive Director
Keith Berlen, Sr. Director of Operations and Public Safety
Alexandra Kalpakidis, Sr. Executive Assistant
Maria Wiley, Sr. Director of Audit, Compliance & Procurement
Rachel Stevens, Sr. Director of Human Resources
Jonathan Weinzapfel, General Counsel
Robert Thomson, Sr. Director of Finance
Jarod Klaas, Sr. Director of Planning and Development
Megan Carrico, Sr. Director of Public Affairs
Reid Goldsmith, Sr. Director of Information Technology
Eric Anderson, Director of Properties
Marsha Wurster, Sr. Director of Commercial Enterprise
Holli Harrington, Sr. Director of Supplier Diversity and Diversity Officer

APPROVAL OF MINUTES

Vice President Dillinger asked for a motion for approval. A motion for approval was made by Mr. Gaither and seconded by Mr. Powers. There being no discussion, Vice President Dillinger asked for a roll call vote, and with all members stating, “Aye,” the Meeting Minutes of the IAA Board Meeting on September 20, 2024, were approved.

ORDINANCES, RESOLUTIONS, AND PUBLIC HEARINGS

Vice President Dillinger called upon Robert Thomson, Sr. Director of Finance, to present for consideration, Resolution 05-2024, concerning IAA’s Hurdle Rate Policy, as described in [**Board**](#)

Memo BP2024-10-01. Vice President Dillinger asked for a motion for approval of **BP2024-10-01**. A motion for approval was made by Mr. McClamroch and seconded by Mr. Voorhies. There being no discussion, Vice President Dillinger asked for a roll call vote, and with all members stating, "Aye," unanimous approval was given to **BP2024-10-01**.

Vice President Dillinger then called upon Jonathan Weinzapfel, General Counsel, for the introduction of General Ordinance 05-2024, concerning IAA's 2025 Rates and Charges, as described in **Board Memo BP2024-10-02**.

BOARD REPORTS

Board President's Report - None

OFFICIAL ACTIONS

INTRODUCTION AND APPROVAL OF THE INDIANAPOLIS AIRPORT AUTHORITY'S GENERAL AGENDA DATED October 18, 2024:

Vice President Dillinger then called upon Mr. Thomson to present for consideration and approval, **BP2024-10-03**, a contract with Forvis Mazars, LLP for the audit of the Indianapolis Airport Authority's financial statements for the year ended December 31, 2024, in an amount not to exceed \$150,000.00. Supplier diversity participation on this contract is MBE 13% (Thomas & Reed LLC) and WBE 12% (Moore Accounting, LLC). Vice President Dillinger asked for a motion for approval of **BP2024-10-03**. A motion for approval was made by Mr. Goodwin and seconded by Ms. Catchings. There being no discussion, Vice President Dillinger asked for a roll call vote, and with all members stating, "Aye," unanimous approval was given to **BP2024-10-03**.

Vice President Dillinger then called upon Megan Carrico, Sr. Director of Public Affairs, to present for consideration and approval, **BP2024-10-04**, a contract for services with Pivot Marketing dba Pivot Brands for the IND Rebranding project in an amount not-to-exceed \$220,000.00. Supplier diversity participation is WBE 83% (Pivot Brands) and MBE 2% (MWH Law Group LLP) with a 15% commitment to minority-founded and operated 501(c)3 project partner GANGGANG. Vice President Dillinger asked for a motion for approval of **BP2024-10-04**. A motion for approval was made by Mr. Voorhies and seconded by Mr. Powers. After brief discussion, Vice President Dillinger asked for a roll call vote, and with all members stating, "Aye," unanimous approval was given to **BP2024-10-04**.

Vice President Dillinger then called upon Marsha Wurster, Senior Director of Commercial Enterprise, to present for consideration and approval, **BP2024-10-05**, the Second Amendment to Land & Building Lease Agreement with Avis Budget Car Rental, LLC, extending the term for an additional five years commencing November 1, 2024, as well as modifying the rental obligations during this extended term. Vice President Dillinger asked for a motion for approval of **BP2024-10-05**. A motion for approval was made by Mr. Powers and seconded by Ms. Catchings. There being no discussion, Vice President Dillinger asked for a roll call vote, and with all members stating, "Aye," unanimous approval was given to **BP2024-10-05**.

Vice President Dillinger then called upon Ms. Wurster, to present for consideration and approval, [BP2024-10-06](#), a Real Estate Sale Agreement with The Lands, LLC, for the IAA purchase of approximately 39 acres of land located at the southeast corner of West County Road 500 North and North County Road 400 West in Hancock County for a total sale amount of \$2,301,000.00 or \$59,000.00 per acre. Vice President Dillinger asked for a motion for approval for [BP2024-10-06](#). A motion for approval was made by Mr. Schleter and seconded by Mr. Gaither. After brief discussion, Vice President Dillinger asked for a roll call vote, and with all members stating, "Aye," unanimous approval was given to [BP2024-10-06](#).

Vice President Dillinger then called upon Jarod Klauss, Senior Director of Planning & Development, to present for consideration and approval, [BP2024-10-07](#), Change Order No. 2 with Dallman Contractors, LLC for Main Terminal Painting and Repair at the Indianapolis International Airport in an amount not to exceed \$406,260.00. Supplier diversity participation for Change Order No. 2 is VBE 56.73% (Dallman Contractors). Vice President Dillinger asked for a motion for approval for [BP2024-10-07](#). A motion for approval was made by Ms. Catchings and seconded by Mr. McClamroch. There being no discussion, Vice President Dillinger asked for a roll call vote, and with all members stating, "Aye," unanimous approval was given to [BP2024-10-07](#).

Vice President Dillinger then called upon Mr. Klaas to present for consideration and approval, [BP2024-10-08](#), Amendment No. 2 to the contract with Kimley-Horn & Associates, Inc. for Airfield Pavement Management Program at Indianapolis International Airport in an amount not-to-exceed \$201,943.00 (fees and expenses). Supplier diversity participation is MBE 35.91% (CTL Engineering and Kinsey Christian Security), WBE 1.19% (Airfield Safety). Vice President Dillinger asked for a motion for approval for [BP2024-10-08](#). A motion for approval was made by Mr. McClamroch and seconded by Mr. Schleter. After brief discussion, Vice President Dillinger asked for a roll call vote, and with all members stating, "Aye," unanimous approval was given to [BP2024-10-08](#).

Vice President Dillinger then called upon Mr. Klaas to present for consideration and approval, [BP2024-10-09](#), a professional services contract with Synthesis Incorporated for Planning & Development Office Renovations at Indianapolis International Airport in an amount not to exceed \$520,632.00 (fees and expenses). Supplier diversity participation is MBE 7.30% (JPS Consulting Engineers, LLC) and WBE 58.51% (Synthesis Incorporated). Vice President Dillinger asked for a motion for approval for [BP2024-10-09](#). A motion for approval was made by Mr. Gaither and seconded by Ms. Catchings. There being no discussion, Vice President Dillinger asked for a roll call vote, and with all members stating, "Aye," unanimous approval was given to [BP2024-10-09](#).

Vice President Dillinger then called upon Mr. Klaas to present for consideration and approval, [BP2024-10-10](#), an award of contract for GTC Drive-Thru Lanes Renovation at Indianapolis International Airport to RL Turner Corporation in an amount not to exceed \$3,084,000.00 plus a 10% construction reserve of \$308,400.00 for a total of \$3,392,400.00. RL Turner Corporation was the lowest responsive and responsible bidder. Supplier diversity participation is MBE 1.76% (Chisholm Lumber & Supply Company, Inc.), WBE 0.16% (Indiana Sign & Barricade, Inc.), and VBE 61.51% (Kopec, LLC). Vice President Dillinger asked for a motion for approval for [BP2024-10-10](#). A motion for approval was made by Mr. McClamroch and seconded by Mr. Goodwin. After brief

discussion, Vice President Dillinger asked for a roll call vote, and with all members stating, "Aye," unanimous approval was given to [BP2024-10-10](#).

Vice President Dillinger then called upon Mr. Klaas to present for consideration and approval, [BP2024-10-11](#), a professional services contract with Journey Engineering for Runway 5L-23R Rehabilitation project at Indianapolis International Airport in an amount not-to-exceed \$1,315,295.24 (fees and expenses). Supplier diversity participation is MBE 9.92% (CTL Engineering, Inc.), WBE 3.05% (Eilts Consulting Services, Inc.), and VBE 30.13% (B&R Consulting, LLC). Vice President Dillinger asked for a motion for approval for [BP2024-10-11](#). A motion for approval was made by Mr. Powers and seconded by Mr. Gibbs. After brief discussion, Vice President Dillinger asked for a roll call vote, and with all members stating, "Aye," unanimous approval was given to [BP2024-10-11](#).

Vice President Dillinger then called upon Mr. Klaas to present for consideration and approval, [BP2024-10-12](#), Amendment No. 2 to the Construction Manager as Constructor (CMc) contract, with Guaranteed Maximum Price (GMP), with Messer Construction Company in an amount not-to-exceed \$5,439,145.06 for the Parking Garage Expansion and Parking Garage Energy Resilience projects at the Indianapolis International Airport (Project Nos. I-19-050 & I-24-008). Vice President Dillinger asked for a motion for approval for [BP2024-10-12](#). A motion for approval was made by Mr. Gaither and seconded by Ms. Catchings. After brief discussion, Vice President Dillinger asked for a roll call vote, and with all members stating, "Aye," unanimous approval was given to [BP2024-10-12](#).

STAFF REPORTS

Executive Director's Report – Mario Rodriguez, E.D, announced that he had submitted a written report.

- a) Executive Director's Report (Submitted in writing)
 - i. Visit from Representatives of the Mactan-Cebu Airport Authority
 - ii. Merit Award, Indy Chamber Monumental Awards – Public Art, Blue Skies

- b) Asian American Alliance Presentation

Other Reports/Updates

- a) Board Communications: Next Meeting: Friday, November 15, 2024, at 8:00am.

ADJOURNMENT

Meeting adjourned at 9:05am.

The October 18, 2024 Indianapolis Airport Board of Directors meeting is available to stream via the link:

Meeting Recording:

<https://zoom.us/rec/share/lamj864n3ZYVHVwlgFqG5ek6PnmNBY0Dp2ucZ1vdxBmVCbmsail6UETiE2a0A71H.QzNHUUsRK0-X6i6W?startTime=1729252804000>

Passcode: B#mD9Mya

INDIANAPOLIS AIRPORT AUTHORITY *

By: _____
Barbara Glass, President

DATED: November 15, 2024

By: _____
Mamon Powers III, Secretary

* Signed under the Authority of IAA Board Resolution #11-2021



BOARD MEMO – 2025 Rates & Charges Ordinance

To: IAA Board of Directors

From: Jonathan Weinzapfel, General Counsel

Date: November 8, 2024

Board Date: November 15, 2024

Subject: 2025 Rates & Charges Ordinance

Scope

The Board of the Indianapolis Airport Authority (“IAA”) annually adopts an ordinance in order to implement a schedule of rates and charges for the use of the Airport’s facilities and services. All public notices about the introduction and public hearing of this proposed Ordinance were properly published in the local newspapers, as required by Indiana law.

This proposed Ordinance sets forth rates that, if approved, will go into effect at the beginning of next year (January 1, 2025). The following, and shown on the attached proposed Ordinance, represents a summary of changes from the prior year’s ordinance:

In Section II(A), for Operators of General Aviation Aircraft not operating on a regular schedule, the annual dispensing fee per calendar year for holders of a Non-Public Aircraft Fuel Dispensing Permit increased from \$675.00 to \$875.00.

In Section III(A), for General aviation Aircraft and Military Aircraft the annual dispensing fee for holders of a Non-Public Aircraft Fuel Dispensing Permit increased from \$675.00 to \$875.00.

Consistent with the terms of the AUA, the following changes were made to reflect the 2025 rates for airlines:

- In Section III (B)(2)(a), landing fees for Signatory Airlines increased from \$4.00 to \$4.34 per 1000 pounds of landing weight, and for Non-Signatory Airlines, the rate increased from \$4.48 to \$5.99.
- In Section III(B)(3)(b), annual terminal space rental rates per square foot of area increased from \$109.21 to \$124.67 for Signatory Airlines, and from \$163.82 to \$172.07 for Non-Signatory Airlines. Rental rates for aircraft apron increased from \$1.64 to \$2.33 for Signatory Airlines and from to \$1.85 to \$2.35 for Non-Signatory Airlines.

- In Section III(B)(4), the Joint Use Space Fee per enplaned passenger increased from \$9.14 to \$9.64.
- In Section III(B)(9)(a) the Common Use Gate Fees (per flight) were changed as follows:
 - For Signatory Airlines:
 - Up to 3 hours -- increased from \$217.77 to \$228.18. Aircraft Apron fee increased from \$57.25 to \$66.77.
 - More than 3 hours, less than 9 hours -- increased from \$326.66 to \$342.27 and Airport Apron fee increased from \$85.88 to \$100.16.
 - 9 or more hours, less than 18 hours -- increased from \$653.31 to \$684.54 and Airport Apron fee increased from \$171.75 to \$200.31.
 - 18-24 hours -- increased from \$1,306.62 to \$1,369.08 and Airport Apron fee increased from \$343.50 to \$400.62.
 - For Non-Signatory Airlines:
 - Up to 3 hours -- decreased from \$327.00 to \$314.95 and Airport Apron fee decreased from \$86.00 to \$66.77.
 - More than 3 hours, less than 9 hours -- decreased from \$490.00 to \$472.43 and Airport Apron fee decreased from \$129.00 to \$100.16.
 - 9 or more hours, less than 18 hours -- decreased from \$980.00 to \$944.85 and Airport Apron fee decreased from \$258.00 to \$200.31.
 - 18-24 hours -- decreased from \$1,960.00 to \$1,889.70 and Airport Apron decreased from \$516.00 to \$400.62.00.

In Section IV(K)(1) the Customer Facility for Rental Cars increased from \$5.00 per rental car Contract Day to \$6.00.

Schedule

October 18, 2024 - General Ordinance No. 05-2024 was introduced at the IAA Board Meeting.

November 15, 2024 - Public Hearing/Consideration for Adoption of said Ordinance.

Revenue and/or Operating Cost Implications

The annual Rates & Charges Ordinance is the principal document to impose fees and charges for the use of the Airport's facilities and services in support of the 2025 approved Operating and Capital Budgets of the IAA.

Recommendation

Staff recommends approval and adoption of the attached General Ordinance No. 05-2024.



BOARD MEMO – BOARD MASTER PLAN ADVISORY COMMITTEE CHARTER

To: IAA Board of Directors

From: Jarod Klaas, Sr. Director of Planning and Development

Date: November 6, 2024

Board Date: November 15, 2024

Subject: Resolution 09-2024, Board Master Plan Advisory Committee Charter

Background

Indianapolis International Airport (IND) will soon begin an FAA-funded Airport Master Plan (MP) to replace the MP completed in 1990. The FAA requires MPs to ensure eligibility for Airport Improvement Program grants and provide a business plan for the long-term development of IND.

As part of the Board's oversight responsibility, it is necessary to establish a Board Master Plan Advisory Committee (BMPAC). The role of the BMPAC is to provide guidance to the IAA staff working on the MP and to report to the full Board the status of the MP. To that end, it is required to establish a Charter for the BMPAC, setting its roles and responsibilities, as well as its composition.

Recommendation

Staff recommends the IAA Board consider for approval the adoption of Resolution 09-2024, establishing the Charter for the Board Master Plan Advisory Committee.

**IAA Board Meeting
General Agenda
November 15, 2024**

General:

BP2024-11-03 **Consider for approval** an Amendment to each of the four existing Rental Car Agreements to add 185,000 square feet of Ready/Return and storage space to the respective Agreements, and utilize incremental Customer Facility Charge (CFC) revenues from the CFC adjustment to fund up to one million dollars (\$1,000,000) in total to reimburse rental car operators for the garage rental car improvement and space reallocation project. Amendments to be approved as outlined in the Board Paper for the following operators:

- Avis Budget Group, LLC.
- Enterprise Leasing Company of Indianapolis, LLC.
- The Hertz Corporation
- Tom Wood Think Inc., dba Sixt Rent a Car

BP2024-11-04 **Action Item #1: Consider for approval** a Real Estate Sale Agreement with Prudence C. Thayer and Shawn B. Redford and Thomas C. Redford, Co-Trustees of the Fred F. Thayer, Jr. Irrevocable Trust, for the IAA purchase of approximately 47.79 acres of land located at North County Road 500 West, in Hancock County for a total sale amount of \$2,461,185.00 or \$51,500.00 per acre.

Action Item #2: Consider for approval a Real Estate Sale Agreement with Cottingham Land LLC, for the IAA purchase of approximately 68.195 acres of land located at North County Road 500 West, in Hancock County for a total sale amount of \$ 3,512,042.50 or \$51,500.00 per acre.

Action Item #3: Consider for approval a Real Estate Sale Agreement with Prudence C. Thayer, Trustee of the Prudence C. Thayer Living Trust, for the IAA purchase of approximately 10.564 acres of land situated along North County Road 500 West, in Hancock County for a total sale amount of \$370,000.00 or \$35,024.61 per acre.

BP2024-11-05 **Consider for approval** the United States Postal Service Land & Building Lease Agreement for a period of five (5) years commencing April 1, 2026 through March 31, 2031, in the continuation of support to U.S. Postal Service operations.



BP2024-11-06 **Consider for approval** the execution of the Cargolux Airlines International S.A. Agreement and Lease of Premises for a term commencing upon execution through December 31, 2026.

Capital:

BP2024-11-07 **Consider for approval** the purchase of a 3000-gallon ARFF vehicle from Oshkosh Airport Products, LLC, in an amount not to exceed \$1,455,762.00.

BP2024-11-08 **Consider for approval** Change Order No. 3 with Evans Development Company, Inc. for Stormwater & Deicing Capacity Projects at Indianapolis International Airport in an amount not-to-exceed \$426,750.00.

BP2024-11-09 **Consider for approval** Change Order No. 1 with Milestone Contractors, L.P. Jetlinx Taxilane Widening at Indianapolis International Airport in an amount not-to-exceed \$92,031.50. Supplier diversity participation for Change Order No. 1 is MBE 5.22% (CMG Trucking) and WBE 9.13% (Airfield Safety).



BOARD MEMO – AMENDMENTS TO RENTAL CAR AGREEMENTS

To: IAA Board of Directors

From: Marsha Wurster, Sr. Director of Commercial Enterprise

Date: October 31, 2024

Board Date: November 15, 2024

Subject: Amendments to Non-Exclusive Rental Car Concessions Lease and Operating Agreement
Avis Budget Group, LLC.,
Enterprise Leasing Company of Indianapolis, LLC.,
The Hertz Corporation,
Tom Wood Think Inc., dba Sixt Rent a Car

Background

The IAA Board approved Non-Exclusive Rental Car Concessions Lease and Operating Agreement(s) on February 15, 2019, with four (4) rental car operators for a ten (10) year term. The Agreement(s) established new business terms such as Minimum Annual Guarantee (MAG) and updated the leasehold footprint in the Ground Transportation Center (GTC), and Ready/Return Area (level one of the parking garage). The Agreement also memorialized the start date of the updated Customer Facility Charge (CFC) rate, which is a pass-thru charge that all rental car customers pay and is collected by the rental car companies and paid to the Authority. The Agreement outlines eligible CFC uses, which included all costs associated with the recent garage expansion project, along with any other costs that benefit the rental car program at IND.

The garage expansion project was necessary to provide more operating space for the rental car program. The expanded space allows rental car operators to store more vehicles in the Ready/Return Area, which is located on level one of the parking garage, in order to optimize operational efficiency and enhance customer satisfaction. Sixty percent (60%) of the newly created space from the garage expansion project is dedicated for rental car purposes, which includes a level two storage area. The remaining space created by the expansion is dedicated to the Authority's public parking program (approximately 500 public parking stalls). The garage expansion project met the Authority's objectives of addressing rental car operational needs and improving garage parking congestion by introducing new public parking spaces to maintain a high level of customer service.

Rental car operators pay a Facility Rent Fee, which is a price per square foot for leasehold areas in the Ready/Return Area, GTC, and at the Quick-Turn-Around (QTA). The Facility Rent Fee is in addition to the MAG and percentage rent fee of ten percent (10%) of gross sales. The Facility Rent Fee price per square foot was established in the Agreement, dated February 15, 2019, and varies based on location, with the GTC office space being more valuable than the Ready/Return and QTA areas. The expansion project will add 185,000 square feet of Ready/Return and storage space (level 2) to the rental car program. When the rental car operators move into the expanded rental car footprint, the Facility Rent Fee price per square footage will be adjusted per terms in the Agreement, based on the Consumer Price Index (CPI) calculation in all rental car leasehold areas. The anticipated incremental revenue in Facility Rent created by the added square footage of the expansion project is projected to be an additional \$145,000 annually.

The Authority recently updated its capital plan which includes the Quick Turn Around (QTA) rehabilitation project and the dedicated overflow rental car lot. Both of these projects support IAA's robust rental car program and are currently budgeted at approximately \$15 million dollars in total. In addition to these projects, the Authority has ongoing financial responsibility for the debt associated with the garage expansion project and unreimbursed costs from the original build-out and operation of the rental car facilities.

To cover rental car related unreimbursed costs, existing debt service, and ongoing and upcoming rental car projects, the Authority plans to seek IAA Board approval to adjust the CFC rate by one dollar (\$1.00) for a CFC fee of six dollars (\$6.00) per transaction day, effective January 1, 2025. At the current CFC rate of five dollars (\$5.00) per rental car transaction (capped at 14 days), the Authority generates approximately \$10 million annually. The incremental revenue to the Authority with this CFC adjustment is projected to be \$2 million annually and \$10 million through the end of this Agreement, with an expiration date of December 31, 2029.

The Agreement outlines CFC provisions where the Authority reserves the right to adjust the CFC fee at times it deems necessary to fund any costs associated for the benefit of the rental car program. The Authority met with the rental car industry and provided documentation and analysis supporting the CFC adjustment. Due to the costs associated with the rental car (tenant) improvement project to transition rental car operations into the incremental space provided through the garage expansion project, the Authority communicated to the rental car operators its intent to seek IAA Board approval to allocate a total CFC-funded contribution of one million dollars (\$1,000,000) toward rental car improvements. The one million dollars (\$1,000,000) is part of the incremental revenue the Authority is forecasted to receive with the CFC adjustment. The allocation to each rental car operator shall be based on the average market share of gross receipts and rental car transactions from January 1, 2023, to December 31, 2023, not to exceed \$1,000,000 in total.

Scope

IAA staff requests the IAA Board's approval for amendments to the four existing rental car Agreements, respectively, to authorize one million dollars (\$1,000,000) of CFC Revenue to be allocated to rental car operators for the garage rental car improvement project and to add 185,000 square feet of Ready/Return and storage space (level 2) to the respective Agreements.

Schedule

November 15, 2024: Submit for approval, authorization of \$1,000,000 of CFC Revenue to be allocated to rental car operators via amendments, respectively, to the four existing rental car Agreements and addition of 185,000 square feet of Ready/Return and storage space (level 2) to the respective Agreements. The anticipated date of when the rental car operators will move into the expanded leasehold area is Spring 2025.

November 15, 2024: Submit for approval, within the IAA Rates & Charges Ordinance, an adjustment to the CFC rate by one dollar (\$1.00) for a CFC fee of six dollars (\$6.00) per transaction day (capped at 14 days), effective January 1, 2025

Revenue and/or Operating Implications

Total Rental Car Revenue recorded year-to-date through September 30, 2024, is \$8,114,368 and is forecast to be approximately \$12,700,000 for the full year 2024, prior to any space adjustments, etc.

The addition of the incremental 185,000 square feet of ready return and storage space (level 2) based on CPI-adjusted rates is anticipated to generate an additional \$145,000 annually across the four existing rental car operators.

The incremental revenue to the Authority from the proposed CFC adjustment is projected to be approximately \$2 million annually and \$10 million through the end of this Agreement, with an expiration date of December 31, 2029. This CFC rate adjustment will be requested in the annual Rates & Charges Ordinance scheduled for approval in November 2024, with a January 1, 2025, effective date.

Allocation of one million dollars (\$1,000,000), which is part of the forecasted incremental CFC adjustment revenue, in total of Authority CFC funded revenues to rental car operators for the garage rental car improvement project to transition rental car operations into the space provided through the garage expansion project. The \$1,000,000 CFC revenue allocation will be based on 2023 market share of gross sales and rental car transaction days as outlined below:

Rental Car Operator	CFC Allocation Breakdown
Avis Budget Group, LLC.	\$285,621
Enterprise Leasing Company of Indianapolis, LLC.	\$485,240
The Hertz Corporation	\$198,651
<u>Tom Wood Think Inc., dba Sixt Rent a Car</u>	<u>\$30,488</u>
Total CFC Allocation	\$1,000,000

Recommendation

The IAA Staff recommends the IAA Board of Directors consider for approval execution of an Amendment to each of the four existing Rental Car Agreements to allocate one million dollars (\$1,000,000) in total of Authority CFC funded revenues to rental car operators for the garage rental car improvement project and to add 185,000 square feet of Ready/Return and storage space to the respective Agreements. Amendments to be approved as outlined in the Board Paper for the following operators:

- Avis Budget Group, LLC.
- Enterprise Leasing Company of Indianapolis, LLC.
- The Hertz Corporation
- Tom Wood Think Inc., dba Sixt Rent a Car



Indianapolis Airport Authority

BOARD MEMO - REAL ESTATE AGREEMENTS

To: IAA Board of Directors

From: Marsha Wurster, Sr. Director of Commercial Enterprise

Date: October 31, 2024

Board Date: November 15, 2024

Subject: Indianapolis Regional Airport Real Estate Sale Agreements (IAA as Purchaser)

- Prudence C. Thayer and Shawn B. Redford and Thomas C. Redford, Co-Trustees of the Fred F. Thayer, Jr. Irrevocable Trust (“Thayer Trust”)
- Cottingham Land LLC (“Cottingham”)
- Prudence C. Thayer, Trustee of the Prudence C. Thayer Living Trust (“Thayer Living Trust”)

Background

Staff has been working on three (3) land purchase transactions at the Indianapolis Regional Airport (“Indy Regional”) for the acquisition of approximately 126.549 total acres (“Land”). As shown in the aerial below, the Land proposed to be purchased is shown in solid yellow. The IAA’s current land holdings are outlined in a purple line with a total airport acreage consisting of 1,847 acres.

With consensus of the Reliever Airport Committee (RAC), in May 2023, Staff commenced work on the identification and acquisition of land as part of IAA’s strategic long-term infrastructure and economic development needs in support of the Indy Regional Master Planning effort. The Land proposed to be purchased as described in this Board Memo are a vital part of this strategy. Collectively, the Land purchases support the IAA’s future airfield infrastructure; more particularly, being associated with the future Runway Protection Zone (RPZ) of a realigned crosswind runway (RW 16-34).

Staff has negotiated three separate Real Estate Sale Agreements (“Agreements”) for the Land proposed to be purchased. Upon Board approval of the land purchases, due diligence will immediately take place, including environmental investigations, survey, and preliminary title work. The Agreements are described as:

- a) 47.79 acres north of Indy Regional, located at North County Road 500 West in Hancock County (“Site #1”) owned by Prudence C. Thayer and Shawn B. Redford and Thomas C. Redford, Co-Trustees of the Fred F. Thayer, Jr. Irrevocable Trust (“Thayer Trust”) at \$51,500 per gross acre, or \$2,461,185.00 for the total acreage.

- b) 68.195 acres north of Indy Regional, located at North County Road 500 West, Hancock County (“Site #2”) owned by Cottingham Land LLC (“Cottingham”) at \$51,500 per gross acre or \$3,512,042.50 for the total acreage.
- c) 10.564 acres, located north of Indy Regional at North County Road 500 West, in Hancock County (Site #3) owned by Prudence C. Thayer, Trustee of the Prudence C. Thayer Living Trust (“Thayer Living Trust”) at \$35,024.61 per gross acre, or \$370,000.00 for the total acreage.

Scope

To execute the Real Estate Sale Agreements with Prudence C. Thayer and Shawn B. Redford and Thomas C. Redford, Co-Trustees of the Fred F. Thayer, Jr. Irrevocable Trust, Cottingham Land LLC, and Prudence C. Thayer, Trustee of the Prudence C. Thayer Living Trust for the purchase of the Land, consisting of a total of 126.549 acres.

Schedule

- November 15, 2024: Upon approval, IAA Board execution of the Real Estate Sale Agreements with: Prudence C. Thayer and Shawn B. Redford and Thomas C. Redford, Co-Trustees of the Fred F. Thayer, Jr. Irrevocable Trust, Cottingham Land LLC, and Prudence C. Thayer, Trustee of the Prudence C. Thayer Living Trust.
- December 2, 2024: Within ten (10) business days of the execution of each of the Real Estate Sale Agreements, IAA is to deliver earnest money deposits in the total amount of Sixty Six Thousand Dollars (\$66,000.00) as defined within the Real Estate Sale Agreements.
- January 2025: IAA has seventy-five (75) days respectively from the Execution Date of each of the Real Estate Sale Agreements as an Inspection Period. Closing on the purchase of each is to occur within thirty (30) days after the Inspection Period.

Capital Expenditure:

Thayer Trust:	\$2,461,185.00 (47.79 acres @ \$51,500.00/acre)
Cottingham Land, LLC:	\$3,512,042.50 (68.195 acres @ \$51,500.00/acre)
Thayer Living Trust:	\$ 370,000.00 (10.564 acres @ \$35,024.61/acre)
Total Cap Expenditure:	\$6,343,227.50

Realizing the importance of this Land and its locations to Indy Regional, funding for this transaction will be from the IAA’s Land Funds (non-FAA Grant monies). It is expected Staff will add a portion of this Land to Indy Regional’s Airport Layout Plan and its Master Planning efforts, and in turn, seek monetary reimbursement from the FAA Grant process associated with these land purchases.

Of the \$6.3M capital expenditure, residual land from these land purchases will be put back on the market for resale with an estimated current value of \$4.4M.

Note: With the Board approval of these three (3) land transactions, the remaining land to be acquired to complete Indy Regional's long-term land strategy consists of four (4) transactions totaling approximately 28.46 acres.

Operating Costs:

Operating costs for the three transactions will not exceed \$40,000.00 and are generally made up of appraisal reports, surveys, environmental reports, recording fees, title work, and closing costs.

Supplier Diversity Participation

There is no MBE, WBE, or VBE spend on these particular transactions.

Decision-Making Process / Alternatives

- To purchase the undeveloped properties to accommodate future growth of Indy Regional Airport infrastructure and relatable aeronautical economic development.
- To not purchase the properties; however, the long-term aeronautical infrastructure needs of Indy Regional could possibly not be realized without this particular acreage.
- To not purchase the properties at this moment in time; however, when the IAA would require these properties at a later date and time, the risk is another third-party non-aeronautical development could have already taken place, making the purchase price of the then-developed property much higher.

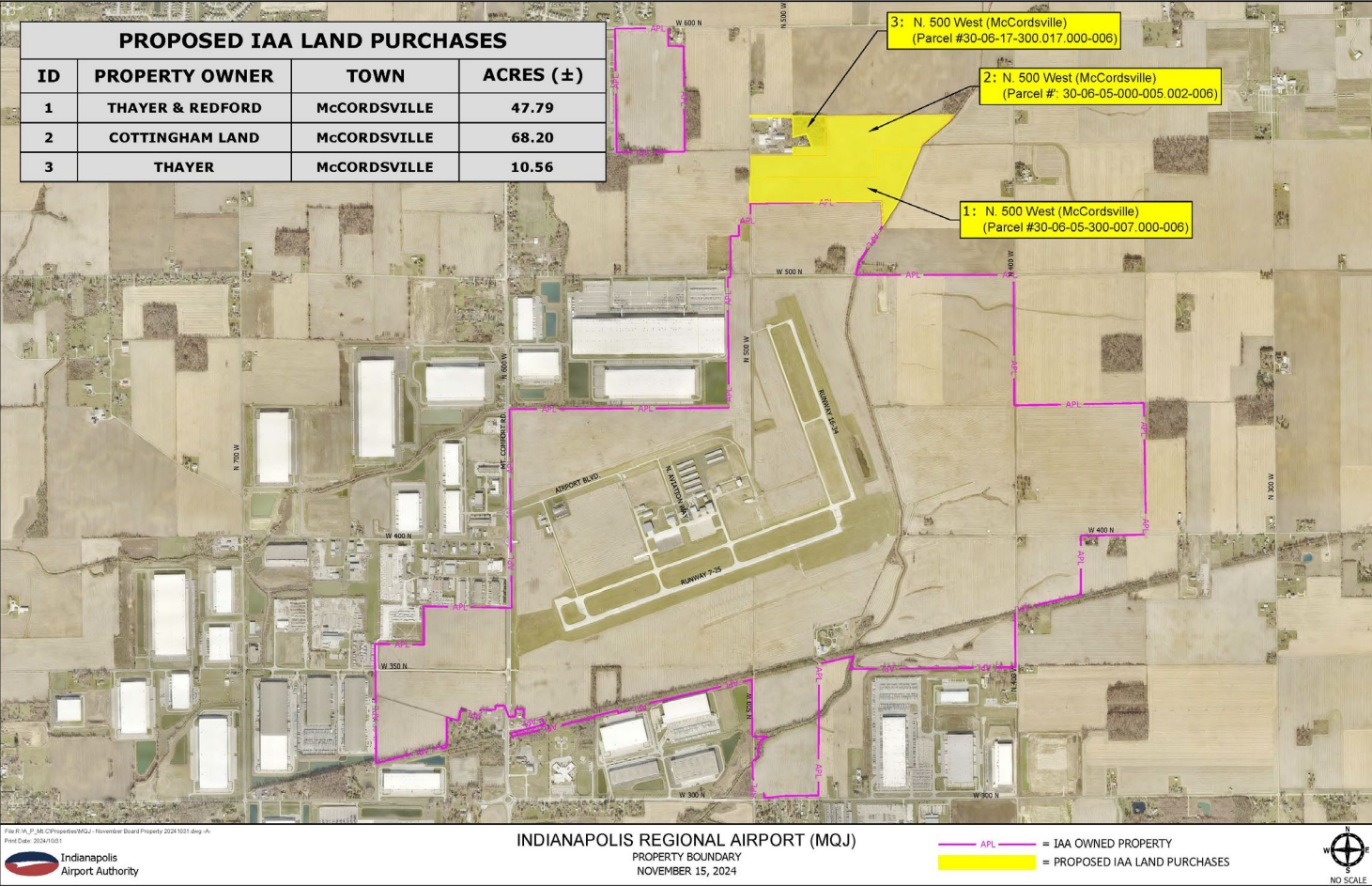
Recommendation

Action Item #1: Consider for approval a Real Estate Sale Agreement with Prudence C. Thayer and Shawn B. Redford and Thomas C. Redford, Co-Trustees of the Fred F. Thayer, Jr. Irrevocable Trust, for the IAA purchase of approximately 47.79 acres of land located at North County Road 500 West, in Hancock County for a total sale amount of \$2,461,185.00 or \$51,500.00 per acre.

Action Item #2: Consider for approval a Real Estate Sale Agreement with Cottingham Land LLC, for the IAA purchase of approximately 68.195 acres of land located at North County Road 500 West, in Hancock County for a total sale amount of \$ 3,512,042.50 or \$51,500.00 per acre.

Action Item #3: Consider for approval a Real Estate Sale Agreement with Prudence C. Thayer, Trustee of the Prudence C. Thayer Living Trust, for the IAA purchase of approximately 10.564 acres of land situated along North County Road 500 West, in Hancock County for a total sale amount of \$370,000.00 or \$35,024.61 per acre.

Memo Re: Indy Regional Real Estate Agreements





BOARD MEMO – LAND & BUILDING LEASE AGREEMENT

To: IAA Board of Directors

From: Marsha Wurster, Sr. Director of Commercial Enterprise

Date: October 29, 2024

Board Date: November 15, 2024

Subject: U.S. Postal Service (USPS) Land & Building Agreement

Background

The U.S. Postal Service (USPS) completed construction of Building #29 in 1986, located on IAA property at 2690 South High School Road as shown on the below aerial, to support air mail activities.

The building is approx. 30,853 square feet and resides on 5.92 acres of land. The term of the current lease agreement expires March 31, 2026, and USPS is seeking a new 5-year term beginning April 1, 2026 through March 31, 2031.

Scope

Staff requests the IAA Board execute the Land and Building Lease Agreement with the United States Postal Office for a term of 5-years effective April 1, 2026 through March 31, 2031.

Schedule

November 15, 2024: Submit for approval to the IAA Board, the United States Postal Service Land & Building Lease Agreement

Revenue and/or Operating Cost Implications

Revenue:

Estimated annual Revenue is \$160,775/annum for the five (5) year term, an increase of nine percent (9%) over the current annual rental.

Operating Costs:

Although the IAA historically had partial infrastructure responsibilities. The new rental structure is reflective of the U.S. Postal Service having the responsibility for all costs associated with the leasehold. IAA will no longer have any expense responsibility during this Term extension.

Supplier Diversity Participation

Not applicable.

Recommendation

Consider for approval the United States Postal Service Land & Building Lease Agreement for a period of five (5) years commencing April 1, 2026 through March 31, 2031, in the continuation of support to U.S. Postal Service operations.



Sam Jones Expressway

S. High School Rd.

BUILDING #029

S. High School Rd.

Turner Dr.

Cargo Dr.

I-465

D-TWY

S. High School Rd.

14-32 - RWY

M-3

N-3

File:R:\A_P_Projects\00-Properties\Justin\Building
29 - 20241031.dwg 29
Print Date: 2024/10/31

INDIANAPOLIS INTERNATIONAL AIRPORT

2960 S. HIGH SCHOOL RD. / BUILDING #029
PROPERTY MANAGEMENT

OCTOBER 31, 2024



Indianapolis Airport Authority

Page 20 of 29



NO SCALE



Indianapolis Airport Authority

BOARD MEMO – AIRLINE USE AGREEMENT

To: IAA Board of Directors

From: Marsha Wurster, Senior Director of Commercial Enterprise

Date: October 28, 2024

Board Date: November 15, 2024

Subject: Cargolux Airlines International S.A. - Agreement and Lease of Premises (AUA Agreement)

Background

In 4Q-2023, IAA completed negotiations with the signatory air carriers for a new Use and Lease Agreement (referred to as “Airline Use Agreement” or “AUA”) which became effective on January 1, 2024. All carriers, except Cargolux Airlines International (“Cargolux”), had executed the AUA in 1Q-2024. Cargolux has previously been a signatory carrier; however, Cargolux required more time to complete their reviews and gain their internal approvals to move forward with the new AUA.

Cargolux meets the minimum signatory requirement for a Cargo Airline which the AUA defines as one that meets the “annual financial equivalent of a Passenger Airline signatory requirement, through lease of cargo building, hangar or warehouse space and payment of Landing Fees. A Cargo Airline may qualify as a Signatory Airline by including the rentals and Landing Fees paid by contracted third-party tenants of the Cargo Airline if the tenancy is for Cargo Airline’s benefit.”

Cargolux has been a long-term airline partner and has operated continuously at IND since February 2006. Today, they operate 3-weekly flights transporting cargo, including pharmaceutical products, internationally and domestically. Cargolux also maintains a leasehold presence, under separate agreement, at the IMC.

Since January 1, 2024, Cargolux has been paying the non-signatory landing fee rate in accordance with the previous AUA. Upon execution of this new AUA, Cargolux will return to signatory status; therefore, going forward, their landing fee rate will be billed at the signatory rate.

Scope

Staff requests the IAA Board execute the Agreement and Lease of Premises with Cargolux Airlines International S.A. with a term commencing upon execution through December 31, 2026.

Schedule

November 15, 2024: Submit for approval to the IAA Board, the Agreement and Lease of Premises with Cargolux Airlines International S.A.

Revenue and/or Operating Cost Implications

Revenue:

- Remainder of CY2024 revenue under this agreement is activity-based:
 - Landing Fees of \$4.00 per 1,000 lbs. of certified gross landed weight

Operating Costs:

- For the IAA there are no additional operating costs associated with this Agreement and Lease of Premises.

Supplier Diversity Participation

Not applicable.

Recommendation

Consider for approval the execution of the Cargolux Airlines International S.A. Agreement and Lease of Premises for a term commencing upon execution through December 31, 2026.



BOARD MEMO – AIRCRAFT RESCUE FIREFIGHTING VEHICLE REPLACEMENT

To: IAA Board of Directors

From: Keith Berlen, Sr. Director of Operations and Public Safety

Date: October 25, 2024

Board Date: November 15, 2024

Subject: Aircraft Rescue Fire Fighting (ARFF) Vehicle Replacement (Project # I-25-031)

Background

This project (# I-25-031) replaces a front-line 2010 model-year Aircraft Rescue Fire Fighting (ARFF) Vehicle.

The Federal Aviation Administration (FAA) Part 139 requires a commercial air-carrier airport to be indexed based on the length and number of regularly scheduled passenger flights. This index then outlines the minimum number of firefighting equipment and extinguishing agents an airport must provide. The air carrier operations are limited if the airport cannot supply adequate fire coverage. The 2010 vehicle will be used as a reserve unit, allowing the airport's index to rise without emergency purchases of additional equipment and to allow maintenance, special events, and mutual aid responses without affecting the airport index. The current 2007 reserve ARFF Vehicle will be removed from the fleet.

An ARFF Vehicle is a specialized fire apparatus that carries large amounts of water, foam, and dry chemical extinguishing agents. Unlike other municipal fire vehicles, it is designed to fight hydrocarbon fuel fires associated with aircraft. It must have off-road capabilities and the ability to apply firefighting agents while the vehicle is in motion.

A replacement plan was developed that spread the purchasing of ARFF Vehicles out over several years.

This project would include purchasing an ARFF vehicle that meets the current requirements of the FAA, DOT, and EPA motor vehicle standards.

The ARFF vehicle was bid using a base vehicle bid meeting the FAA's minimum requirements, followed by a bid for an options list bringing the vehicle up to the same standard and options as the existing IND ARFF Fleet.

One manufacturer submitted a bid. Oshkosh Airport Products, LLC submitted a base vehicle bid of \$1,295,473.00, with 34 options requested for an additional \$160,289.00, for a total of \$1,455,762.00.

The vehicle will be built in Wisconsin, and the transmission, nozzles, and turret will be manufactured in Indiana.

Scope

This project proposes replacing a front-line ARFF vehicle with a 3000-gallon water capacity, 420-gallon foam concentrate capacity, 500 pounds of dry chemical firefighting agent, a high-reach extendable waterway nozzle, and off-road capabilities to meet the current fleet. The airport can reduce training for drivers and mechanics and reduce parts inventories by purchasing like vehicles.

The project's proposed completion would be within 730 days of the Notice to Proceed (NTP). The extended delivery time is due to workforce shortages and supply availability, which is currently standard in the industry. The Airport Fire Department will oversee the completion and delivery of the project for its duration.

Budget

The Oshkosh Airport Products bid is \$1,455,762.00, which exceeds the approved 2025 Capital Budget of \$1.2M. The additional funding for this project will be accommodated through savings in other approved projects.

Supplier Diversity Participation

Given the nature of this purchase, there was no opportunity to obtain supplier diversity participation.

Recommendation

The IAA staff has reviewed the bids and recommends that the Board consider for approval the purchase of a 3000-gallon ARFF vehicle from Oshkosh Airport Products, LLC, in an amount not to exceed \$1,455,762.00.



BOARD MEMO – CHANGE ORDER

To: IAA Board of Directors

From: Jarod Klaas, P.E., Senior Director of Planning & Development

Date: November 3, 2024

Board Date: November 15, 2024

Subject: Approve the Change Order No. 3 to the contract with Evans Development Company, Inc. for Stormwater & Deicing Capacity Projects at Indianapolis International Airport (Project No. I-17-077A)

Background

On August 28, 2017, the Indianapolis Airport Authority (IAA) Board of Directors approved a professional services contract with Wessler Engineering, Inc. to enable projects associated with cargo apron expansion at the Indianapolis International Airport (IND). The contract with Wessler anticipated multiple amendments to align with the project scope and schedule. On November 11, 2022, the IAA Board of Directors approved Amendment No. 7 with Wessler Engineering, Inc. for additional services, including corrective and remediation bid packages related to the Stormwater & Deicing Capacity Project at the IND.

In June 2023, the IAA staff received 2 bids per package. All bids were over the engineer's estimate and budget. On September 8, 2023, IAA rebid packages, receiving pricing within budget.

On November 17, 2023, the IAA Board approved a construction contract with Evans Development Company, Inc. dba EDCO to complete Package A, work associated with Seerley and Center Creek Erosion Control.

Change Orders 1 and 2 covered additional backfill, fabric and riprap to stabilize an embankment in addition to unforeseen concrete repair. Change Orders 1 and 2 were within the approved contract contingency.

Scope

This Change Order 3 includes additional articulated concrete block mat in the remaining conveyance between the original project area and down gradient the oil water separator.

Change Order Summary

This change order addresses unforeseen conditions that include the need for additional articulated concrete blocks to address discrepancies in conveyance elevation and as-built conditions. The conveyance elevation is approximately 1-2 feet higher than the project finish

grade. Erosion and silt deposition in the lower area conveyance necessitates this additional work. This change order will extend the articulated concrete block over the remaining conveyance length to the oil water separator removing any further conveyance erosion or flow impediment.

Budget

The EDCO Change Order 3 is \$426,750.00, which is within the approved 2025 Capital Budget for Stormwater & Deicing Capacity Projects at Indianapolis International Airport.

Revised Construction Amount

Original Construction (A) Contract Amount		\$ 664,806.00
Previous Change Orders	(6.51% of contract)	43,249.26
Current Change Order No. 3	(64.19% of contract)	<u>426,750.00</u>
New Construction Contract Total		\$ 1,134,805.26

Project Costs

Design (including Testing/Inspection)	\$ 15,263,623.09
Advertisements for Bid	1,879.00
Initial Construction Contract Amount	108,694,974.00
Construction (A) Contract Amount	1,134,805.26
Construction (B) Contract Amount	717,598.00
Construction (D) Contract Amount	687,467.50
Overtopping Claim Reimbursement	<u>(1,637,125.00)</u>
Revised Total Anticipated Project Cost	\$ 124,863,221.85

Supplier Diversity Participation

There is no supplier diversity participation in Change Order No. 3.

Contract Summary to Date

Contract/Amendment & Execution Date	Service & Term	Amount	Diversity Participation %		
			MBE	WBE	VBE
Original Contract	Construction Contract Term: 11/17/2023 - 4/1/2025	\$ 664,806.00	17.87%	9.33%	0.00%
Change Order 1 August 12, 2024	Construction Contract Term: 11/17/2023 - 4/1/2025	12,144.00	0.00%	12.00%	0.00%
Change Order 2 November 6, 2024	Construction Contract Term: 11/17/2023 - 4/1/2025	31,105.26	0.00%	34.16%	0.00%
Change Order 3 November 15, 2024	Construction Contract Term: 11/17/2023 - 4/1/2025	426,750.00	0.00%	0.00%	0.00%
Revised Contract NTE		\$ 1,134,805.26	10.47%	6.53%	0.00%

Recommendation

The IAA Staff recommends the IAA Board of Directors consider for approval Change Order No. 3 with Evans Development Company, Inc. for Stormwater & Deicing Capacity Projects at Indianapolis International Airport in an amount not-to-exceed \$426,750.00.



Indianapolis Airport Authority

BOARD MEMO – CHANGE ORDER

To: IAA Board of Directors

From: Jarod Klaas, P.E., Senior Director of Planning & Development

Date: November 4, 2024

Board Date: November 15, 2024

Subject: Approve the Change Order No. 1 to the contract with Milestone Contractors, L.P. for Jetlinx Taxilane Widening at Indianapolis International Airport (Project No. I-25-017)

Background

This project, which is a requirement under the Indianapolis Airport Authority's (IAA) lease with Jetlinx, is needed to service larger aircraft now utilizing Jetlinx and will facilitate operations around their leasehold and their continued growth at IND.

On June 5, 2024, the IAA Senior Director of Planning and Development approved Task Order 4 for Butler, Fairman, & Seufert, Inc. (BF&S) to prepare plans and specifications for Jetlinx Taxilane Widening.

On July 25, 2024, the IAA Executive Director approved the plans and specifications prepared by BF&S and authorized the public bidding process for the project.

On August 19, 2024, IAA staff received four bids for the Jetlinx Taxilane Widening project, encompassing a base bid and three add alternate bids. The contract has been awarded based on the Base Bid plus Add Alternate 1. The bids ranged from \$404,477.00 to \$690,000.00, with Milestone Contractors, L.P. submitting the lowest responsive and responsible bid at \$404,477.00 for the Base Bid and \$58,050.50 for Add Alternate 1.

On September 20, 2024, the IAA Board approved a contract with Milestone Contractors, L.P. to complete the Base Bid and Add Alternate 1 for \$462,572.50.

Change Order Summary

Contract changes fall under one of three categories: Errors/Omissions, Unforeseen Circumstances, or additional Owner requested scope. Typically, the cost of an error is paid by the designer as the error may require work already completed to be redone. Omissions are items that are corrected before work is performed and for which the designers are typically charged up

to 15% of the cost because the item may have to be negotiated with the contractor. Unforeseen circumstances are items that could not reasonably be anticipated by the designer and therefore are not charged against the designer. Owner requested scope changes occur when, during construction, the Owner identifies and directs the contractor to complete additional work which benefits the Owner. This change order addresses owner-requested modifications to the existing Taxilane. The work includes milling, overlaying the asphalt surface, and repairing cracks to ensure the long-term integrity of the Taxilane, minimizing future disruptions to operations.

During construction activities, it was observed the project limits did not encompass the entirety of the IAA’s portion of the Taxilane pavement. Further review illustrated a gap in in-house data differentiating the portion of the Taxilane pavement that is within Jetlinx lease hold area and that for which the IAA has maintenance responsibility. Internal data has been updated to show the correct limits. The contractor has provided economical unit pricing for this work and staff recommends incorporating these repairs at this time.

Budget

The Milestone Contractors, L.P. Change Order No. 1 is \$92,031.50, which is within the approved 2025 Capital Budget for Jetlinx Taxilane Widening.

Revised Construction Amount

Original Construction Contract Amount	\$ 462,527.50
Current Change Order No. 1	92,031.50
New Construction Contract Total	\$ 554,559.00

Project Costs

Design (including survey and geotechnical)	\$ 96,628.20
Advertisements for Bid	400.00
Material Testing	14,776.20
Inspection	53,739.62
Construction Contract Amount	462,527.50
Previous Change Orders	-
Current Change Order No. 1 (19.90%)	92,031.50
Revised Total Anticipated Project Cost	\$ 720,103.02

This project will be 100% Airport cash funded.

Supplier Diversity Participation

The following is the supplier diversity participation:

Firm	Amount			%		
	MBE	WBE	VBE	MBE	WBE	VBE
CMG Trucking	\$ 4,800.00	\$ -	\$ -	5.22%	0.00%	0.00%
Airfield Safety LLC	\$ -	\$ 8,400.00	\$ -	0.00%	9.13%	0.00%
Totals	\$ 4,800.00	\$ 8,400.00	\$ -	5.22%	9.13%	0.00%

Recommendation

The IAA Staff recommends the IAA Board of Directors consider for approval Change Order No. 1 with Milestone Contractors, L.P. Jetlinx Taxiway Widening at Indianapolis International Airport in an amount not to exceed \$92,031.50. Supplier diversity participation for Change Order No. 1 is MBE 5.22% (CMG Trucking) and WBE 9.13% (Airfield Safety).