



Indianapolis Airport Authority
IAA Board of Directors Meeting Agenda
May 20, 2022
8:00 AM

Location: Board Conference Room – 4th floor and Via Zoom (Hybrid meeting)

I. Call to Order

II. Approval of Minutes of the IAA Board’s (Hybrid) Meeting of April 15, 2022.

III. Ordinances, Resolutions, and Public Hearings

- a) **Consider, for approval and adoption, Resolution No. 03-2022**, concerning the Indianapolis Airport Authority approving the Air Service Incentive Plan that offers incentives to air carriers who meet the qualifications set forth in the Incentive Plan or the Supplement Plan as more particularly described in said Board Memo BP2022-05-01.

- b) **Consider, for approval and adoption, Resolution No. 04-2022**, concerning the 1st Amendment to Lease Agreement with Air Express International USA, Inc. D/B/A DHL Global Forwarding to extend the Primary Term for approximately 1-year commencing May 17, 2022, through May 31, 2023, as more particularly described in said Board Memo BP2022-05-02.

IV. Board Reports

- a) Board President’s Report

V. Official Actions

Consider, for approval, the individual items on the IAA General Agenda, dated May 20, 2022.

VI. Staff Reports

- a) **Executive Director’s Report (Submitted in writing)**
 - i. Parking Garage Expansion
 - ii. Afghan Traveling Mural Exhibit, *August 15*
 - iii. 2022 Indiana Excellence in Concrete Pavement Awards, Runway 5L-23R and Taxiway B Rehabilitation (IND)
 - iv. Land Initiative Update
 - v. FedEx Expansion Update

VII. Other Reports and Updates

- a) **Board Communications: *Next Meeting: Friday, June 17, 2022, at 8:00 AM***

MINUTES
Board of Directors Meeting
Indianapolis Airport Authority

The Regular Meeting of the Indianapolis Airport Authority (IAA.) Board called to order at 7:59 a.m., April 15, 2022, in the Airport's Board Conference Room at Indianapolis International Airport. A roll call attendance was taken. Board Members attended in person or via Zoom.

Present at the commencement of the meeting and comprising a quorum were:

Barbara Glass, President
Steve Dillinger, Vice President
Mamon Powers, Secretary
Kurt Schleiter, Member
Jeffrey Gaither, Member (not attending)
Matthew Whetstone, Member
Toby McClamroch, Member (attending via Zoom)
Kathy Davis, Member (attending via Zoom)
Ryan Goodwin, Member
Brett Voorhies, Member (attending via Zoom)
Tamika Catchings, Member (attending via Zoom)
Brian Tuohy, I.A.A. Board Counsel (attending via Zoom)

Board Member not able to attend: Jeffrey Gaither

I.A.A. Executive Staff attending:

Mario Rodriguez, Executive Director
Keith Berlen, Sr. Director of Operations and Public Safety
Marsha Stone, Sr. Director of Commercial Enterprise
Lisa Bierman, Sr. Executive Assistant
Maria Wiley, Sr. Director of Audit, Compliance & Procurement
Reid Goldsmith, Sr. Director of Information Technology
Rachel Stevens, Sr. Director of Human Resources
Holli Harrington, Director of Supplier Diversity and Diversity Officer
Jonathan Weinzapfel, General Counsel
Robert Thomson, Sr. Director of Finance
Bill Stinson, Sr. Director of Public Affairs
Drew Genneken, Deputy Sr. Director, Planning & Development

External Panelist:

Kevin Burke, President & CEO, Airports Council International-North America

APPROVAL OF MINUTES

No discussion occurred. Upon a motion by Mr. Goodwin and a second by Vice President Dillinger, unanimous approval was given to the Meeting Minutes of the IAA Board Meeting on March 18, 2022.

ORDINANCES, RESOLUTIONS, AND PUBLIC HEARING

President Glass called upon Mr. Schleiter to present for approval and adoption **Resolution No. 01-2022** regarding the Reliever Airport Committee (RAC) amending the Charter to make annual site visits to each airport and heliport optional and allow the RAC to receive from IAA staff a detailed report regarding any airport the RAC is unable to visit in a year, as more particularly described in said **Board Memo BP2022-04-01**.

Next, President Glass asked if there were any questions. There being none, President Glass asked for a motion of approval for **Board Memo BP2022-04-01**. A motion of approval was made by Mr. Whetstone and seconded by Mr. Powers.

President Glass asked Ms. Bierman to take a roll call vote with all members stating, "Aye." With no opposition, unanimous approval was given to **Board Memo BP2022-04-01**.

President Glass called upon Mr. Weinzapfel to present for approval and adoption **Resolution No. 01-2022** regarding guiding the implementation of the 2022 Salary Scale according to an agreement between the Indianapolis Airport Authority and IUPA. Local 71, Inc. of the International Union of Police Associations (IUPA), particularly in said **Board Memo BP2022-04-02**.

President Glass asked for a motion of approval for **Board Memo BP2022-04-02**. A motion of approval was made by Ms. Davis and seconded by Ms. Catchings. Next, President Glass asked if there were any questions.

Mr. McClamroch asked if the \$9,000.00 would be the total fiscal impact. Mr. Weinzapfel acknowledged the \$9,000.00 would be the total fiscal impact covering ten police officers.

President Glass asked Ms. Bierman to take a roll call vote with all members stating, "Aye." With no opposition, unanimous approval was given to **Board Memo BP2022-04-02**.

OFFICIAL ACTIONS

INTRODUCTION AND APPROVAL OF THE INDIANAPOLIS AIRPORT AUTHORITY'S GENERAL AGENDA DATED April 15, 2022: President Glass described each item listed on the General Agenda.

President Glass called upon Ms. Stone to present **BP2022-04-03** to consider for approval the execution of the Alaska Airlines Agreement and Lease of Premises for a term commencing May 1, 2022, through December 31, 2023.

President Glass asked for a motion of approval for [BP2022-04-03](#). A motion for approval was made by Mr. Goodwin and seconded by Mr. Powers. Next, President Glass asked if there was any discussion. There being none, President Glass asked Ms. Bierman to take a roll call vote with all members stating, "Aye." With no opposition, unanimous approval was given to [BP2022-04-03](#).

President Glass called upon Ms. Stone to present [BP2022-04-04](#) for consideration and approval for the Foreign Trade Zone (FTZ) Subzone Amendment #3 and the issuance of a Grantee Concurrence Letter with Subaru Automotive, Inc.

President Glass asked for a motion of approval for [BP2022-04-04](#). A motion for approval was made by Mr. Powers and seconded by Vice President Dillinger. Next, President Glass asked if there was any discussion. There being none, President Glass asked Ms. Bierman to take a roll call vote with all members stating, "Aye." With no opposition, unanimous approval was given to [BP2022-04-04](#).

President Glass called upon Mr. Thomson to present [BP2022-04-05](#) for consideration and approval of the Independent Accountants' Report and Financial Statements of the Indianapolis Airport Authority as presented for the years ending December 31, 2021, and 2020 reviewed and recommended by the Finance and Audit Committee.

President Glass asked for a motion of approval for [BP2022-04-05](#). A motion for approval was made by Mr. Goodwin and seconded by Mr. Powers. Next, President Glass asked if there was any discussion. Mr. McClamroch congratulated the financial leadership team on an exceptional financial report from BKD. President Glass asked Ms. Bierman to take a roll call vote, with all members stating, "Aye." With no opposition, unanimous approval was given to [BP2022-04-05](#).

President Glass called upon Mr. Berlen to present [BP2022-04-06](#) for consideration and approval for the purchase of a Fire Rescue Vehicle from MacQueen Emergency Group, representing Pierce Manufacturing, for \$692,429.00.

President Glass asked for a motion of approval for [BP2022-04-06](#). A motion for approval was made by Mr. Whetstone and seconded by Mr. Schleter. Next, President Glass asked if there was any discussion. Next, President Glass asked Ms. Bierman to take a roll call vote with all members stating, "Aye." With no opposition, unanimous approval was given to [BP2022-04-06](#).

President Glass called upon Mr. Genneken to present [BP2022-04-07](#) for consideration and approval of an award of contract for CEP Chiller Upgrades at Indianapolis International Airport to Johnson Controls, Inc. in an amount not-to-exceed \$1,253,620.00 plus a 10% construction reserve of \$125,362.00 for a total of \$1,378,982.00.

President Glass asked for a motion of approval for [BP2022-04-07](#). A motion for approval was made by Ms. Davis and seconded by Vice President Dillinger. Next, President Glass asked if there was any discussion. Mr. Powers asked how many bids were received and whether they were within budget. Mr. Genneken stated there was only one bid received which was within

budget. Next, President Glass asked Ms. Bierman to take a roll call vote with all members stating, "Aye." With no opposition, unanimous approval was given to [BP2022-04-07](#).

President Glass called upon Mr. Genneken to present [BP2022-04-08](#) for consideration and approval of an award of contract for Rehabilitate Northwest T-Hangar Taxilanes at Eagle Creek Airpark to Grady Brothers Inc. in an amount not-to-exceed \$1,024,112.50 plus a 10% construction reserve of \$102,411.25 for a total of \$1,126,523.75. Grady Brothers, Inc. was the lowest responsive and responsible bidder. Supplier diversity participation is DBE 20.83% (CMG Trucking, Earth Images, Indiana Sign & Barricade, CE Hughes), WBE 20.83% (CMG Trucking, Earth Images, Indiana Sign & Barricade, CE Hughes).

President Glass asked for a motion of approval for [BP2022-04-08](#). A motion for approval was made by Ms. Catchings and seconded by Mr. Goodwin. Next, President Glass asked Ms. Bierman to take a roll call vote with all members stating, "Aye." With no opposition, unanimous approval was given to [BP2022-04-08](#).

President Glass called upon Mr. Genneken to present [BP2022-04-09](#) for consideration and approval of an award of contract for Electrical Vehicle (EV) Charging Stations in Garage and Lots at Indianapolis International Airport to ERMCO Inc, in an amount not-to-exceed \$1,222,700.00 plus a 10% construction reserve of \$122,700.00 for a total of \$1,344,970.00. ERMCO, Inc. was the lowest responsive and responsible bidder. Supplier diversity participation is MBE 25.48% (ATEC) and VBE 16.34% (Dallman Contractors).

President Glass asked for a motion of approval for [BP2022-04-09](#). A motion for approval was made by Mr. Voorhees and seconded by Ms. Davis. Next, President Glass asked Ms. Bierman to take a roll call vote with all members stating, "Aye." With no opposition, unanimous approval was given to [BP2022-04-09](#).

BOARD REPORTS

- a) Board President's Report
 - i. Virtual appearance from Mr. Kevin Burke, President and CEO of Airports Council International-North America. Recognition of IND for the Airport Quality Service Award for Best Airport in North America.

STAFF REPORTS

Executive Director's Report – Mario Rodriguez, E.D, announced that he had submitted a written report regarding the following items

- i. ACI-NA Airport Concessions Award – Adaptability
- ii. IAA Air Service Incentive Plan Update
- iii. Airline Industry Update

Other Reports/Updates

a.) Board Communications: Next Meeting: Friday, May 20, 2022, at 8:00 a.m.

ADJOURNMENT

Meeting adjourned at 8:31 a.m.

April 15, 2022, the Indianapolis Airport Board of Directors meeting is available to stream via the link:

Meeting Recording:

https://zoom.us/rec/share/KIGOfSeDHoYNqr_A-U4JOKmlttITSQ9IHrmbfGOsPHvKSQynN9hFoHeBFv9iJqUb.Vue-IGkFl0eAVVcc

Access Passcode: Xk7C*s3h

INDIANAPOLIS AIRPORT AUTHORITY *

By: _____

Barbara Glass, President

DATED: May 20, 2022

By: _____

Mamon Powers III, Secretary

* Signed under the Authority of IAA Board Resolution #11-2021



Indianapolis Airport Authority

BOARD MEMO – AIR SERVICE INCENTIVE PLAN

To: IAA Board of Directors

From: Marsha Stone, Senior Director, Commercial Enterprise

Date: May 10, 2022

Board Date: May 20, 2022

Subject: Approve New Air Service Incentive Plan, Resolution No. 03-2022

Background

When travel recovers from the pandemic, the Indianapolis Airport Authority (IAA) stands to gain and regain strategic air service connectivity. A relevant air service incentive plan competitively positions Indianapolis International Airport (IND) for new, nonstop air service now and into the future. Today, staff presents for approval a new plan that uses all the incentive mechanisms permitted by the Federal Aviation Administration (FAA) guidelines in a more relevant approach that is tailored to the current dynamic air service environment and better supports IAA's short and long-term air service priorities than the existing incentive plan.

The new plan is expected to enable new air service that will create meaningful economic impact for our city and state with financial gain for IND with limited investment through incentive support. The new plan offers a mix of fee waivers and marketing support to aid in the attraction of new international flights, new domestic flights, new airlines to IND, and new international cargo flights. In addition, and response to the community's prioritized request for renewed nonstop access to Europe, a short-term supplemental Transatlantic incentive plan has been created with incremental support specifically designated to reinstitute a transatlantic flight. The supplemental transatlantic incentive plan includes a higher level of incentive support than the prior plan based on the known, substantial impact of having a flight to Europe and due to the increased competition amongst other Midwest and medium-sized markets for a long haul transatlantic flight.

The updated incentive plan was created by a cross-functional team of Finance and Commercial Enterprise staff with the objective of developing a competitive air service incentive plan that is financially reasonable in the context of IAA's overall financial plan. The plan includes parameters that limit annual incentive eligibility and funding in a way that both meets air service needs and aligns with IAA's financial strategy.

The new plan was presented for review by the Financial and Audit Committee (FAC) in April 2022. In addition to the plan, staff also suggested that FAC maintain oversight of the plan going forward,

including establishing annual limits, funding, and budget allocations and an annual review of incentives awarded. FAC unanimously approved the plan, including oversight procedures, and unanimously recommended that the plan and procedures be approved by the IAA Board of Directors.

Financial Impact

The plan will have an annual financial limit established through the budget process and approved by FAC. Once the plan meets the annual spend, the plan will be suspended until funding is available the next calendar year or otherwise approved by the IAA Board.

Supplier Diversity Participation

Not applicable.

Recommendation

The IAA Staff, along with the Finance and Audit Committee, recommends that the IAA Board of Directors consider for approval the Air Service Incentive Plan Resolution No. 03-2022 and the authority to offer incentives to air carriers who meet the qualifications set forth in the Incentive Plan or the Supplement Plan.



Indianapolis Airport Authority

Board Memo – 1st Amendment to Lease Agreement with Air Express International USA, Inc. D/B/A DHL Global Forwarding

To: IAA Board of Directors

From: Marsha Stone, Senior Director of Commercial Enterprise

Date: May 10, 2022

Board Date: May 20, 2022

Subject: Air Express International USA, Inc. D/B/A DHL Global Forwarding (DHL)
1st Amendment to Lease Agreement, Resolution No. 04-2022

Background

Indianapolis Airport Authority (IAA) and DHL previously entered into a lease Agreement dated May 17, 2019, for space located at the IMC. The primary term of this lease Agreement is scheduled to end on May 16, 2022, and DHL wishes to exercise its first option to extend the term for two (2) years. However, for DHL to exercise its option, they are to have established an international cargo flight before the end of the primary term, which they have not done.

Because they have not met the minimum criteria for exercising the option, IAA has agreed to modify the primary term via an amendment to the lease agreement to end on May 31, 2023.

In exchange for this added year of the term to the lease, IAA staff has negotiated for DHL to reduce its Leased Premises by 2,478 square feet at IAA's request. This request was made to improve access between the IMC's loading docks and the hangar area to enhance cargo growth at IND.

Scope

IAA staff requests the IAA Board execute the 1st Amendment to Lease Agreement with Air Express International USA, Inc. D/B/A DHL Global Forwarding to extend the Primary Term for approximately 1-year commencing May 17, 2022, through May 31, 2023.

DHL will still have two extended terms of 2-years each available. For DHL to be permitted to exercise an option to extend the term, there must be at least one regularly scheduled, new cargo flight to or from IND to an international destination for a minimum period of one year. The extended terms are by mutual agreement based upon, in part, the new international service.

Schedule

May 20, 2022: Submit for approval to the IAA Board the 1st Amendment to Lease Agreement with Air Express International USA, Inc. D/B/A DHL Global Forwarding.

Revenue and/or Operating Cost Implications

Revenue:

One (1) Year Primary Term Extension: May 17, 2022 – May 31, 2023
Warehouse: \$7.75 PSF x 16,560 SF = \$128,340.00 Annually

Operating Costs:

For the IAA, there are no additional operating costs associated with this 1st Amendment.

Supplier Diversity Participation

Not applicable.

Recommendation

The IAA Staff recommends that the IAA Board of Directors consider for approval the execution of the 1st Amendment to Lease Agreement and associated IMC Board, Resolution No. 04-2022, with Air Express International USA, Inc. D/B/A DHL Global Forwarding for a term commencing May 16, 2022, through May 31, 2023.

**IAA Board Meeting
General Agenda
May 20, 2022**

General:

BP2022-05-03 **Consider for approval**, the execution of the Land & Building Lease Agreement with FB America, Inc. at Indianapolis Regional Airport, for a term commencing May 1, 2022, through April 30, 2027.

Capital:

BP2022-05-04 **Consider for approval**, the purchase of two (2) new snow Multi-Tasking Equipment (MTE) with solid deicer spreaders, from M-B Companies Inc. in an amount not-to-exceed \$1,788,928.00.

BP2022-05-05 **Consider for approval**, Change Order No. 7 (F&B) with J.C. Ripberger Construction Corporation for Consolidated Snow Removal Equipment (SRE) and Materials Storage Facility, Phase I at Indianapolis International Airport in an amount not-to-exceed \$173,388.00. Supplier diversity participation for Change Order No. 7 (F&B) is MBE 20.84% (Sexson Mechanical Corporation) and VBE 76.29% (J.C. Ripberger Construction Corporation, Eagle Mechanical, Inc.). The cumulative supplier diversity participation is MBE 8.70%, WBE 3.22% and VBE 42.68%.

BP2022-05-06 **Consider for approval**, an award of contract for CEP – Air Compressor Upgrades at Indianapolis International Airport to North Mechanical Contracting, Inc. in an amount not-to-exceed \$285,535.00 plus a 10% construction reserve of \$28,553.50 for a total of \$314,088.50. North Mechanical Contracting, Inc. was the lowest responsive and responsible bidder. The contractor is anticipated to self-perform the work; therefore, the supplier diversity participation has been dictated by the contractor's diversity classification.

- BP2022-05-07** **Action Item #1:**
Consider for approval, a professional services contract with Shrewsberry & Associates, LLC. in support of the IAA’s Capital Improvement Program and Other Projects and Initiatives in an amount not-to-exceed \$304,135.36. Supplier diversity participation is MBE 100% (Shrewsberry & Associates, LLC).
- Action Item #2:**
Consider for approval, a professional services contract with BB Engineering & Management in support of the IAA’s Capital Improvement Program and Other Projects and Initiatives in an amount not-to-exceed \$199,680.00.
- BP2022-05-08** **Consider for approval**, an award of contract for Security Systems Enhancement-Gate 30C at Indianapolis International Airport to Electric Plus, Inc. in an amount not-to-exceed \$256,600.00 plus a 10% construction reserve of \$25,660.00 for a total of \$282,260.00. Electric Plus, Inc. was the lowest responsive and responsible bidder. Supplier diversity participation is MBE 10.00% (First Electric).
- BP2022-05-09** **Consider for approval**, Amendment No. 1 with Crawford, Murphy & Tilly for Rehabilitate Northwest T-Hangar Taxilanes at Eagle Creek Airpark in an amount not-to-exceed \$61,546.16. Supplier diversity participation is DBE 27.19% (SJCA) and MBE 39.18% (SJCA & CTL Engineering). The cumulative supplier diversity participation is DBE 31.85% and MBE 45.49%.
- BP2022-05-10** **Action Item #1:**
Consider for approval, Change Order No. 3 with Dallman Contractors, LLC for Bldg. 15 – CBP Occupancy Refurbishment at Indianapolis International Airport in an amount not-to-exceed \$49,069.85. Supplier diversity participation is VBE 10.05% (Dallman Contractors, LLC). The cumulative supplier diversity participation is MBE 15.75%, WBE 0.07% and VBE 16.13%.
- Action Item #2:**
Consider for approval, an additional construction reserve for the construction contract with Dallman Contractors, LLC in the amount of \$50,000.00.



Indianapolis Airport Authority

Board Memo – FB America Land & Building Lease Agreement

To: IAA Board of Directors

From: Marsha Stone, Senior Director of Commercial Enterprise

Date: May 10, 2022

Board Date: May 20, 2022

Subject: FB America, Inc. – Land & Building Lease Agreement / Indy Regional Airport

Background

The Indianapolis Airport Authority (IAA) previously entered into a Land Lease Agreement, dated December 18, 1996, with King Air, LLC. for 14,592.6 sq. ft. of land located at Indianapolis Regional Airport to develop an aircraft hangar. The hangar was constructed, and the lease was eventually assigned to the current tenant, FB America, Inc., on June 15, 2007.

The term of the Land Lease Agreement expired on April 30, 2022 and FB America wishes to continue leasing the hangar under a new Land & Building Lease Agreement.

The new agreement will have a primary term of five (5) years beginning May 1, 2022, with one additional five (5) year option available.

The annual rental for the primary term is based upon ten percent (10%) of the appraised value of \$140,000.00 (appraisal completed in March 2022).

Scope

IAA staff requests the IAA Board execute the Land & Building Lease Agreement with FB America, Inc., commencing May 1, 2022, through April 30, 2027, with one (1) five-year renewal term available to extend the term through April 30, 2032.

Schedule

May 20, 2022: Submit for approval to the IAA Board the Land & Building Lease Agreement for FB America, Inc.

Revenue and/or Operating Cost Implications

Revenue:

- Annual Rental during Primary Term: \$14,000.00
- Total revenue over Primary Term: \$70,000.00
- Option Term: Rental to be adjusted based upon CPI

Operating Costs:

For the IAA, there are no operating costs associated with this Land & Building Lease Agreement.

Supplier Diversity Participation

Not applicable.

Recommendation

The IAA staff recommends that the IAA Board of Directors consider for approval the execution of the Land & Building Lease Agreement with FB America, Inc., for a term commencing May 1, 2022, through April 30, 2027.



Indianapolis Airport Authority

BOARD MEMO – BID AWARD

To: IAA Board of Directors

From: Keith Berlen, Senior Director of Operations and Public Safety

Date: May 10, 2022

Board Date: May 20, 2022

Subject: Award of Purchase to M-B Companies Inc. for Two (2) New Snow Multi-Tasking Equipment (MTE), Snow Equipment Replacement Program, Project I-22-039.

Background

In accordance with Title 14, Code of Federal Regulations (CFR), Part 139, as of July 29th, 2016, certificated airports are required to comply with the revised Federal Aviation Administration (FAA) Advisory Circular (AC) 150/5200-30D. AC 150/5200-30D Change 2 states that a commercial airport such as Indianapolis International Airport (IND) should have sufficient equipment to clear snow and ice within a ½ hour from Priority One areas.

The FAA mandated new regulations on airfield condition reporting, including those caused by winter weather contamination on runways, taxiways, and aircraft ramps. In late 2016, the FAA updated how areas are classified for snow and ice removal. At IND, this has increased the Priority One areas considerably from what was required previously and will require more pavement to be cleared in a timely matter.

The Airport Snow Equipment Replacement Program provides the Indianapolis Airport Authority (IAA) with the equipment necessary to remain compliant with Federal Aviation Regulation (FAR) Part 139. This project also provides the IAA with the required equipment to remain compliant with FAA guidance on Runway Condition Assessment Matrix (RCAM) and Takeoff and Landing Performance Assessments (TALPA) for winter operations. To offset the increased pavement to be cleared and maintain the current safety and customer service levels, the IAA will purchase two (2) new snow MTE, similar to the snow MTE currently owned and operated by the IAA. The (2022) Snow Equipment Replacement Program was part of the approved 2022 Capital Improvement Fund Budget.

The Request for Quotes (RFQ) for the snow MTE with solid deicer spreaders was issued March 31, 2022, with a bid submission deadline of April 28, 2022. IAA received one (1) bid submittal from a pool of 308 vendors notified and 15 potential bidders. The IAA's evaluation team reviewed the submittal to ensure it met the necessary specifications. The M-B Companies Inc. bid had no major exceptions and five (5) total exceptions. It has been determined that the lowest

responsive and responsible bidder is M-B Companies Inc. with a bid of \$894,464.00 for a single unit and a total bid in the amount of \$1,788,928.00 for two (2) new snow MTE with solid deicer spreaders.

Scope

This purchase, Project I-22-039, is for two (2) new snow MTE with solid deicer spreaders. Airport Operations will oversee the completion of the project throughout its duration.

Budget

The project is below the budgeted amount of \$1,800,000.00 total and is for the purchase of two (2) new snow MTE with solid deicer spreaders in 2022. The purchase is 100% airport cash funded.

Schedule

The MTE is expected within 400 days of M-B Companies Inc. receiving a written notice-to-proceed (NTP) and purchase order.

Supplier Diversity Participation

Supplier Diversity has determined that due to the nature of the scope of work, there is not an opportunity for supplier diversity participation for this purchase.

Recommendation

The IAA staff recommends that the IAA Board of Directors consider for approval the purchase of two (2) new snow Multi-Tasking Equipment (MTE) with solid deicer spreaders, from M-B Companies Inc. in an amount not-to-exceed \$1,788,928.00.



BOARD MEMO – CHANGE ORDER

To: IAA Board of Directors

From: Drew Genneken, Deputy Senior Director of Planning & Development

Date: May 10, 2022

Board Date: May 20, 2022

Subject: Approve the Change Order No. 7 (Final and Balancing) with J.C. Ripberger Construction Corporation for Consolidated Snow Removal Equipment (SRE) and Materials Storage Facility, Phase I at Indianapolis International Airport (Project No. I-15-031)

Background

The Snow Removal Equipment (SRE) project at the Indianapolis International Airport has constructed a consolidated SRE storage building to store all the SRE equipment, including MB Multi-Tasking Snow Removal Vehicles which are too large to fit inside any building other than hangars.

A Delegation of Authority for the Award of a contract with J.C. Ripberger Construction Corporation by the Indianapolis Airport Authority (IAA) Executive Director was approved by the IAA Board of Directors on September 20, 2019 (Reference BP2019-09-06).

On September 30, 2019, the IAA Executive Director approved the contract with J.C. Ripberger Construction Corporation for Consolidated Snow Removal Equipment and Materials Storage Facility, Phase I.

Change Orders Nos. 1 through 4, which were all below the 5% contingency, were approved by the Senior Director of Planning and Development.

On December 11, 2020, the IAA Board of Directors approved Change Order No. 5 with J.C. Ripberger Construction Corporation.

On June 18, 2021, the IAA Board of Directors approved Change Order No. 6 with J.C. Ripberger Construction Corporation.

Change Order Summary

Contract changes fall under one of three categories: Errors/Omissions, Unforeseen Circumstances, or additional Owner requested scope. Typically, the cost of an error is paid by

the designer as the error may require work already completed to be redone. Omissions are items that are corrected before work is performed and for which the designers are typically charged up to 15% of the cost because the item may have to be negotiated with the contractor. Unforeseen circumstances are items that could not reasonably be anticipated by the designer and therefore are not charged against the designer. Owner requested scope changes occur when, during construction, the Owner identifies, and directs the contractor to complete additional work which benefits the Owner. This change order addresses six (6) items that include Errors/Omissions, Unforeseen Circumstances and Owner requested scope changes.

Error/Omission (IAA will seek compensation from the Design Engineer for reimbursement of these costs) (\$3,717.00)

Relocate Fire Department Connection (FDC): FDC was inadvertently moved and must be restored to original location.

Add Crane Rail Stops: Crane rail stops were shown in the wrong location and need to be moved to protect the roof stair.

Unforeseen Circumstances (\$2,818.00)

East Drive Sink Hole: Unstable asphalt, base and subbase must be removed, area backfilled and compacted, and new asphalt placed.

Quazite Box: Traffic rated handhole for cable splice located in the west road.

Owner Requested Scope Changes (\$166,853.00)

Change Casting: Existing area drain to be moved to higher elevation for gentle slope and ease of maintenance.

General Conditions: Contract time has been extended by all change orders for a total of three months; contractor is due general conditions costs for the three month contract time extension.

Budget

The J.C. Ripberger Change Order No. 7 (Final & Balancing) is \$173,388.00, which is within the approved 2022 Capital Budget for Consolidated Snow Removal Equipment and Materials Storage Facility, Phase I.

Revised Construction Amount

Original Construction Contract Amount	\$ 13,844,800.00
Previous Change Orders (5.51% of contract)	762,425.00
Current Change Order No. 7 (F&B) (1.25% of contract)	173,388.00
New Construction Contract Total	\$ 14,780,613.00

Project Costs

Design (including survey and geotechnical)	\$ 685,945.23
Advertisements for Bid	1,394.00
Other Services	639,602.77
Inspection	821,770.00
Construction Contract Amount	13,844,800.00
Previous Change Orders	762,425.00
Current Change Order No. 7 (F&B) (1.25% of contract)	173,388.00
Phase II Design and Inspection	426,621.00
Revised Total Anticipated Project Cost	\$ 17,355,946.00

The funding for this project is 61% Federal Aviation Administration (FAA) grant funds and 39% Airport cash funded.

This project is being undertaken to increase efficiency, reduce operational costs and preserve existing assets. Without these improvements, operational costs will continue to escalate and inefficiencies in snow removal efforts will impact our airline partners. Therefore, this project is exempt under the Authority's hurdle rate policy and has not been subjected to an internal rate of return calculation.

Schedule

This change order does not change the term of the contract.

Supplier Diversity Participation

The following is the supplier diversity participation on this Change Order No. 7:

Firm	Amount				%			
	DBE	MBE	WBE	VBE	DBE	MBE	WBE	VBE
J.C. Ripberger	\$ -	\$ -	\$ -	\$ 88,106.00	0.00%	0.00%	0.00%	50.81%
Eagle Mechanical	-	-	-	44,174.00	0.00%	0.00%	0.00%	25.48%
Sexson Mechanical	-	36,131.00	-	-	0.00%	20.84%	0.00%	0.00%
Totals	\$ -	\$ 36,131.00	\$ -	\$ 132,280.00	0.00%	20.84%	0.00%	76.29%

Contract Summary to Date

Diversity Participation %						
Contract/Amendment & Execution Date	Service & Term	Amount	DBE	MBE	WBE	VBE
Original Contract September 20, 2019	Contract Term to 10/26/20	\$ 13,844,800.00	0.00%	7.63%	3.07%	43.67%
Change Order 1	Contract Term to 11/8/20	\$ 48,622.00	0.00%	90.29%	0.00%	9.71%
Change Order 2	No Change in term	\$ 186,434.00	0.00%	0.00%	3.25%	26.84%
Change Order 3	Contract Term to 11/21/20	\$ 267,570.00	0.00%	34.66%	0.00%	21.19%
Change Order 4	No Change in term	\$ 180,941.00	0.00%	23.05%	0.00%	11.65%
Change Order 5	Contract Term to 1/5/21	\$ 25,273.00	0.00%	61.25%	0.00%	-43.65%
Change Order 6	Contract Term to 1/15/21	\$ 53,585.00	0.78%	-1.28%	0.78%	14.21%
Revised Total Thru Change Order No. 7		\$ 14,780,613.00	0.01%	8.70%	3.22%	42.68%

Recommendation

The IAA staff recommends that the IAA Board of Directors consider for approval Change Order No. 7 (F&B) with J.C. Ripberger Construction Corporation for Consolidated Snow Removal Equipment (SRE) and Materials Storage Facility, Phase I at Indianapolis International Airport in an amount not-to-exceed \$173,388.00. Supplier diversity participation for Change Order No. 7 (F&B) is MBE 20.84% (Sexson Mechanical Corporation) and VBE 76.29% (J.C. Ripberger Construction Corporation, Eagle Mechanical, Inc.).



Indianapolis Airport Authority

BOARD MEMO – CONTRACT AWARD

To: IAA Board of Directors

From: Drew Genneken, Deputy Senior Director of Planning & Development

Date: May 10, 2022

Board Date: May 20, 2022

Subject: Award Construction Contract to North Mechanical Contracting, Inc. for CEP – Air Compressor Upgrades at Indianapolis International Airport (Project No. I-22-050)

Background

The Indianapolis Maintenance Center (IMC) uses compressed air from the Central Energy Plant (CEP) to power tools used by the aircraft mechanics working in the IMC as well as for control of all the HVAC equipment in the CEP. The total loss of compressed air would disable the air tools used by IMC mechanics as well as shut down all temperature control systems in the CEP.

There are three air compressors at the CEP, one of which is inefficient and one that is rarely used. The goal of this project is to eliminate the rarely used air compressor and replace the less efficient one so the CEP will have two reliable and efficient air compressors.

On November 30, 2021, the Senior Director of Planning & Development approved a task order with DLZ Indiana, LLC through their 2021 On-Call Professional Services for design development, production of Plans and Specifications for bidding and construction administration for CEP – Air Compressor Upgrades at the Indianapolis International Airport.

On March 9, 2022, the Indianapolis Airport Authority (IAA) Executive Director approved plans and specifications prepared by DLZ Indiana, LLC, and authorized the public bidding process for CEP – Air Compressor Upgrades at Indianapolis International Airport.

On April 8, 2022, the IAA staff received two bids. The project contained a base bid only. The bids ranged from \$285,535.00 to \$385,000.00. North Mechanical Contracting, Inc. was the lowest responsive and responsible bidder in the amount of \$285,535.00.

In addition to the contract amount, IAA staff is requesting a construction reserve of 10% of the total contract amount for this project. A construction reserve has been previously approved by the IAA Board on other projects and successfully implemented to ensure timely approval of minor

changes necessary due to unforeseen conditions and circumstances. Change orders exceeding the construction reserve will be submitted to the IAA Board for approval

Scope

Remove two air compressors and install one new compressor within the CEP.

Budget

The North Mechanical Contracting, Inc. contract is \$285,535.00, which exceeds the approved 2022 Capital Budget for CEP – Air Compressor Upgrades. Funding for this project will be accommodated through savings in other approved projects included in the 2022 Capital Budget.

<u>CEP - Air Compressor Upgrades</u>		
Contract Amount (including 10% reserve)	\$	314,088.50
Design (including survey and geotechnical)		18,985.00
Advertisements for Bid		307.76
Total Anticipated Project Cost	\$	333,381.26

This project will be 100% Airport cash funded.

This project is being undertaken to repair existing infrastructure integral to the continued operation of the airport. As a result of the critical nature of the repairs, this project is exempt under the Authority's hurdle rate policy and has not been subjected to an internal rate of return calculation.

Supplier Diversity Participation

The contractor is anticipated to self-perform the work; therefore, the supplier diversity participation has been dictated by the contractor's diversity classification.

Recommendation

The IAA staff recommends that the IAA Board of Directors consider for approval an award of contract for CEP – Air Compressor Upgrades at Indianapolis International Airport to North Mechanical Contracting, Inc. in an amount not-to-exceed \$285,535.00 plus a 10% construction reserve of \$28,553.50 for a total of \$314,088.50. North Mechanical Contracting, Inc. was the lowest responsive and responsible bidder.



BOARD MEMO – CONTRACT AWARDS

To: IAA Board of Directors

From: Drew Genneken, Deputy Senior Director of Planning & Development

Date: May 10, 2022

Board Date: May 20, 2022

Subject: Approval of Professional Services Contracts for Staff Augmentation & Project Management Services in Support of IAA’s Capital Improvement Program and Other Projects and Initiatives at the Indianapolis Airport Authority

Background

On January 21, 2022, the Indianapolis Airport Authority (IAA) issued a Request for Qualifications (RFQ) for Staff Augmentation and Project Management in Support of Non-Airside Projects with responses due February 21, 2022. Thirteen Statements of Qualifications were received. A committee reviewed and ranked the qualifications. Seven (7) firms were ranked as the best qualified to provide project management services needed for non-airside projects.

Given the need for these services, the IAA Staff is seeking Professional Services Contracts with Shrewsberry & Associates, LLC and BB Engineering & Management, LLC.

Scope

Action 1

A Professional Services Contract with Shrewsberry & Associates beginning June 1, 2022 with an end date of December 31, 2022. Shrewsberry & Associates will provide up to three (3) staff with varying rates and skills; thereby affording the IAA the opportunity to have the services of one or more staff depending on the needs of the IAA. The contract value is based on a blended rate averaging \$129.09 per hour applied over 2,416 hours, resulting in not-to-exceed total of \$304,135.36. This contract will provide professional services in support of IAA’s Capital Improvement Program and other projects and initiatives.

Action 2

A Professional Services Contract with BB Engineering & Management beginning June 1, 2022 with an end date of December 31, 2022. The contract amount is not-to-exceed \$199,680.00. The BB Engineering & Management contract will provide 1,248 hours of project management services for the Parking Garage Expansion, the Garage Precast Louver Panels, the Garage Helices Fabric Structure Repair, the Airtech Parkway Extension, the Midfield Terminal Hotel and other Capital Projects and initiatives.

Budget

The Staff Augmentation contracts will provide the IAA a combined 3,664 hours of Project Manager support and will be financed through the 2022 Operating Budget and projects approved in the 2022 Capital Budget. The breakout of the hours, rates, contract totals are provided below.

2022 Staff Augmentation Professional Services June 1, 2022 - December 31, 2022			
Firm/Consultant	Anticipated Hours 2022	Hourly Rate	Contract Value
ACTION 1			
Shrewsberry & Associates, LLC / Karen Valiquett	764	\$ 151.44	\$ 304,135.36
Shrewsberry & Associates, LLC / Davita Johnson	1,192	\$ 106.75	
Shrewsberry & Associates, LLC / Tyler Bedwell	460	\$ 133.02	
ACTION 2			
BB Engineering & Management, LLC / Brad Bobich	1,248	\$ 160.00	\$ 199,680.00

Supplier Diversity Participation

For Action 1: The following is the supplier diversity participation:

Firm	Amount			%		
	MBE	WBE	VBE	MBE	WBE	VBE
Shrewsberry & Associates, LLC	\$ 304,135.36	\$ -	\$ -	100.00%	0.00%	0.00%
Totals	\$ 304,135.36	\$ -	\$ -	100.00%	0.00%	0.00%

For Action 2: BB Engineering & Management is not a diverse business enterprise. Given the nature of this staff augmentation contract, which utilizes a single individual, there is no opportunity for supplier diversity participation.

Recommendation

Action 1 - The IAA staff recommends that the IAA Board of Directors consider for approval a professional services contract with Shrewsberry & Associates, LLC. in support of the IAA’s Capital Improvement Program and Other Projects and Initiatives in an amount not-to-exceed \$304,135.36. Supplier Diversity Participation is MBE 100% (Shrewsberry & Associates, LLC).

Action 2 - The IAA staff recommends that the IAA Board of Directors consider for approval a professional services contract with BB Engineering & Management in support of the IAA’s Capital Improvement Program and Other Projects and Initiatives in an amount not-to-exceed \$199,680.00.



BOARD MEMO – CONTRACT AWARD

To: IAA Board of Directors

From: Drew Genneken, Deputy Senior Director of Planning & Development

Date: May 10, 2022

Board Date: May 20, 2022

Subject: Award Construction Contract to Electric Plus, Inc. for Security Systems Enhancement-Gate 30C at Indianapolis International Airport (Project No. I-22-088)

Background

The 2018 Security Systems Enhancement – Phase II project identified converting Gate 30C from a manual gate to an electric gate and adding it to the access control system; however, the conversion of Gate 30C was not completed as part of Phase II due to budgetary constraints. The Indianapolis Airport Authority (IAA) now has funding to accomplish the conversion of Gate 30C.

On September 3, 2021, the Senior Director of Planning and Development approved a task order with Shrewsberry & Associates, LLC through their 2021 On-Call Professional Services contract for the development of Plans & Specifications for bidding Security Systems Enhancement – Gate 30C.

On November 1, 2021, the IAA staff received one bid. The bid exceeded the approved budget for the project; therefore, the IAA staff requested approval to reject the bid and re-bid the project.

On January 26, 2022, the Senior Director of Planning and Development approved a task order with Shrewsberry & Associates, LLC through their 2021 On-Call Professional Services Contract for the updated development of Plans & Specifications for re-bidding Security Systems Enhancement-Gate 30C.

On March 3, 2022, the Senior Director of Planning and Development approved plans and specifications prepared by Shrewsberry & Associates and authorized the public bidding process for Security Systems Enhancement-Gate 30C at Indianapolis International Airport.

On March 30, 2022, the IAA staff received 2 bids. The project contained a base bid only. The bids ranged from \$256,600.00 and \$297,480.00. Electric Plus, Inc. was the lowest responsive and responsible bidder in the amount of \$256,600.00.

In addition to the contract amount, IAA staff is requesting a construction reserve of 10% of the total contract amount for this project. A construction reserve has been previously approved by the IAA Board on other projects and successfully implemented to ensure timely approval of minor changes necessary due to unforeseen conditions and circumstances. There are sufficient dollars within this project's budget to accommodate the funding of a construction reserve. Change orders exceeding the construction reserve will be submitted to the IAA Board for approval.

Scope

Conversion of Gate 30C to an electric gate controlled by the existing access control system. The conversion includes the installation of 2 gates, gate operators, card readers, camera, and electrical and access control.

Budget

The Electric Plus, Inc. contract is \$256,600.00, which is within the 2022 Capital Budget for Security Systems Enhancement-Gate 30C at Indianapolis International Airport.

Security System Enhancement - Gate 30C

Contract Amount (including 10% construction reserve)	\$	282,260.00
Design	\$	46,462.00
Advertisement for Bid	\$	478.02
Inspection (Estimated)	\$	30,000.00
Total Anticipated Project Cost	\$	359,200.02

Supplier Diversity Participation

The following is the Supplier Diversity participation:

Firm	Amount				%			
	DBE	MBE	WBE	VBE	DBE	MBE	WBE	VBE
First Electric	\$ -	\$25,660.00	\$ -	\$ -	0.00%	10.00%	0.00%	0.00%
Totals	\$ -	\$25,660.00	\$ -	\$ -	0.00%	10.00%	0.00%	0.00%

Recommendation

The IAA staff recommends that the IAA Board of Directors consider for approval an award of contract for Security Systems Enhancement-Gate 30C at Indianapolis International Airport to Electric Plus, Inc. in an amount not-to-exceed \$256,600.00 plus a 10% construction reserve of \$25,660.00 for a total of \$282,260.00. Electric Plus, Inc. was the lowest responsive and responsible bidder. Supplier diversity participation is MBE 10.00% (First Electric).



Indianapolis Airport Authority

BOARD MEMO – AMENDMENT

To: IAA Board of Directors

From: Drew Genneken, Deputy Senior Director of Planning & Development

Date: May 10, 2022

Board Date: May 20, 2022

Subject: Approve Amendment No. 1 with Crawford, Murphy & Tilly for Rehabilitate Northwest T-Hangar Taxilanes at Eagle Creek Airpark (Project No. E-21-049)

Background

The northwest t-hangar taxilanes at Eagle Creek Airpark were constructed in 1992. In order to maintain their integrity and serviceability and maintain a safe operating environment for tenants, the taxilanes require pavement rehabilitation. Performing the repairs will preserve the pavement long-term and protect these revenue-producing assets.

On May 10, 2021, the Executive Director approved a Professional Services Contract with Crawford, Murphy & Tilly (CMT) to provide design services for the Rehabilitate Northwest T-Hangar Taxilanes project at Eagle Creek Airpark.

On March 3, 2022, the Executive Director approved plans and specifications prepared by CMT and authorized the public Bidding process.

On April 15, 2022, the Indianapolis Airport Authority (IAA) Board of Directors awarded a Construction Contract to Grady Brothers, Inc. to provide construction services.

Construction inspection services, as well as testing services and quality assurance will be provided by CMT during critical construction activities. Proper testing and quality assurance consistent with the technical specifications are needed on this construction project to ensure the IAA receives a finished project per the specifications.

The results of the material testing included within this contract will be used by IAA Planning & Development staff and the design during construction administration to assess the performance of the materials and provide the measurement of the work in accordance with construction documents.

Scope

Construction inspection services and material testing per the specifications.

Budget

The Crawford, Murphy & Tilly Amendment No. 1 is \$61,546.16, which is within the approved Capital Budget for Rehabilitate Northwest T-Hangar Taxilanes.

Schedule

There is no change in the term of the contract.

Supplier Diversity Participation

The following is the supplier diversity participation on this amendment:

Firm	Amount				%			
	DBE	MBE	WBE	VBE	DBE	MBE	WBE	VBE
CTL Eng., Inc.	\$ -	\$ 7,380.00	\$ -	\$ -	0.00%	11.99%	0.00%	0.00%
SJCA	16,736.18	16,736.18	-	-	27.19%	27.19%	0.00%	0.00%
Totals	\$ 16,736.18	\$ 24,116.18	\$ -	\$ -	27.19%	39.18%	0.00%	0.00%

Contract Summary to Date

Contract/Amendment & Execution Date	Service & Term	Amount	Diversity Participation %			
			DBE	MBE	WBE	VBE
Original Contract May 10, 2021	Professional Services Term: 5/21/21- 12/31/22	\$ 120,012.06	34.24%	48.73%	0.00%	0.00%
Amendment No. 1 May 20, 2022	No Change in term	\$ 61,546.16	27.19%	39.18%	0.00%	0.00%
Revised Contract NTE		\$ 181,558.22	31.85%	45.49%	0.00%	0.00%

Recommendation

The IAA staff recommends that the IAA Board of Directors consider for approval Amendment No. 1 with Crawford, Murphy & Tilly for Rehabilitate Northwest T-Hangar Taxilanes at Eagle Creek Airpark in an amount not-to-exceed \$61,546.16. Supplier diversity participation is DBE 27.19% (SJCA) and MBE 39.18% (SJCA & CTL Engineering).



BOARD MEMO – CHANGE ORDER

To: IAA Board of Directors

From: Drew Genneken, Deputy Senior Director of Planning & Development

Date: May 10, 2022

Board Date: May 20, 2022

Subject: Approve the Change Order No. 3 and the approval of an additional construction reserve with Dallman Contractors, LLC for Bldg. 15 – CBP Occupancy Refurbishment at Indianapolis International Airport (Project No. I-19-037)

Background

The Indianapolis Airport Authority team has been collaborating and planning with U.S. Customs and Border Protection (CBP) and the General Services Administration (GSA) since 2019 to develop a larger lease space for CBP that is compliant with its security and operational requirements.

On August 20, 2021, the IAA Board of Directors awarded a contract to Dallman Contractor for the refurbishment of the shell and interior of Building 15, as well as improvements to the building site, in order to be compliant with current codes and CBP operational standards.

On October 11, 2021, the Senior Director of Planning and Development approved Change Order No. 1 with Dallman Contractors. Change Order No. 1 consisted of cost and schedule increases due to supply chain disruption, unforeseen circumstances, errors/omissions, and owner requests. This Change Order was within the 5% project reserve.

On April 22, 2022, the Deputy Senior Director of Planning and Development approved Change Order No. 2 with Dallman Contractors. This Change Order was within the 5% project reserve.

This Change Order No. 3 addresses four (5) items that include Tenant Changes, Errors/Omission changes, and Owner Requested changes.

Tenant Requested Scope Changes (\$27,355.56)

- **Reconfigure and add wire mesh partitions in Vault:** Reconfigure and add wire mesh partitions in the Vault, including additional gate and security.
- **Add window blind:** Add window blind to Office #120 (no cost change) and relocate video surveillance camera from pole to building (no cost change).
- **Add branding/identity signs:** Provide and install CBP signs.

AE Errors/Omissions (\$18,419.50)

- **Interior Signage:** Contractor to provide interior signage

Owner Request (\$3,294.79)

- **Install Water Service: (CEG)**

The additional construction reserve of \$50,000.00 is being requested for potential unforeseen conditions as well as tenant requested changes.

Budget

The Dallman Change Order No. 3 is \$49,069.85 and the additional construction reserve of \$50,000.00 are both within the approved 2022 Capital Budget for Bldg. 15 – CBP Occupancy Refurbishment.

Revised Construction Amount

Original Construction Contract Amount	\$ 2,765,268.00
Previous Change Orders (4.69% of contract)	129,821.40
Current Change Order No. 3 (1.77% of contract)	49,069.85
New Construction Contract Total	\$ 2,944,159.25

Project Costs

Design (including Commissioning)	\$ 442,290.00
Advertisements for Bid	344.00
Project Management	255,964.00
Construction Contract Amount	2,765,268.00
Previous Change Orders (4.69% of contract)	129,821.40
Current Change Order No. 3 (1.77% of contract)	49,069.85
Additional Construction Reserve	50,000.00
Revised Total Anticipated Project Cost	\$ 3,692,757.25

This project is 100% Airport cash funded.

Supplier Diversity Participation

The following is the supplier diversity participation for this Change Order No. 3.

Firm	Amount			%		
	MBE	WBE	VBE	MBE	WBE	VBE
Dallman	\$ -	\$ -	\$ 4,929.42	0.00%	0.00%	10.05%
Totals	\$ -	\$ -	\$ 4,929.42	0.00%	0.00%	10.05%

Contract Summary to Date

Contract/Amendment & Execution Date	Service & Term	Amount	%		
			MBE	WBE	VBE
Original Contract 8/20/2021	DOE - July 2022	\$ 2,765,268.00	16.77%	0.08%	17.18%
Change Order 1 10/11/21	No Change in term	\$ 94,333.00	12.62%	0.00%	6.78%
Change Order 2 4/20/22	Completion date extended to 7/11/2022 due to supply chain issues	\$ 35,488.40	4.03%	6.19%	18.15%
Change Order 3 5/20/22	No Change in term	\$ 49,069.85	0.00%	0.00%	10.05%
Revised Contract NTE		\$ 2,944,159.25	15.75%	0.07%	16.13%

Recommendation

Action 1: The IAA staff recommends that the IAA Board of Directors consider for approval Change Order No. 3 with Dallman Contractors, LLC for Bldg. 15 – CBP Occupancy Refurbishment at Indianapolis International Airport in an amount not-to-exceed \$49,069.85. Supplier diversity participation is VBE 10.05% (Dallman Contractors, LLC).

Action 2: The IAA staff recommends that the IAA Board of Directors consider approval of an additional construction reserve for the construction contract with Dallman Contractors, LLC in the amount of \$50,000.00.