



## IAA Board of Directors Meeting Agenda

July 15, 2022

8:00 AM

Location: Board Conference Room – 4th floor and Via Zoom (Hybrid meeting)

### I. Call to Order

### II. Approval of Minutes of the IAA Board’s (Hybrid) Meeting of June 17, 2022.

### III. Ordinances, Resolutions, and Public Hearings

- a) **Presentation and public hearing of 2023 Budget Ordinance, General Ordinance No. 02-2022**, concerning Indianapolis Airport Authority’s budget process, as more particularly described in Board Memo BP2022-07-01.
- b) **Introduction of General Ordinance No. 03-2022**, a supplement to the IAA’s Master Bond Ordinance (05-2014) of the Indianapolis Airport Authority concerning the Authority’s issuance of one or more series of additional revenue bonds designated "Indianapolis Airport Authority Revenue Bonds" to fund various capital projects in the Authority’s approved capital budget, and to fund one or more reserve accounts for the bonds, as more particularly described in Board Memo BP2022-07-02.

### IV. Board Reports

- a) Board President’s Report

### V. Official Actions

Consider, for approval, the individual items on the IAA General Agenda, dated July 15, 2022.

### VI. Staff Reports

- a) **Executive Director’s Report (Submitted in writing)**
  - i. Introduction of Ted Fries, Chief, Indianapolis Airport Police Department
  - ii. Introduction of Victor Creed, IUPUI Peterson Fellow
  - iii. Memorandum of Understanding (“MOU”) and Letter of Agreement (“LOA”) between the IAA and the Town of Plainfield
  - iv. Andretti Motorsports Headquarters / City of Fishers
  - v. Indianapolis Airport Authority – Airport Preparedness Exercise (APEX)

### VII. Other Reports and Updates

- a) **Board Communications: *Next Meeting: Friday, August 19, 2022, at 8:00 AM***

**MINUTES**  
**Board of Directors Meeting**  
**Indianapolis Airport Authority**

The Regular Meeting of the Indianapolis Airport Authority (IAA.) Board called to order at 8:01 am June 17, 2022, in the Airport's Board Conference Room at Indianapolis International Airport. A roll call attendance was taken. Board Members attended in person or via Zoom.

**Present at the commencement of the meeting and comprising a quorum were:**

Barbara Glass, President  
Steve Dillinger, Vice President  
Mamon Powers, Secretary  
Kurt Schleiter, Member  
Jeffrey Gaither, Member (not attending)  
Toby McClamroch, Member  
Kathy Davis, Member  
Ryan Goodwin, Member (attending virtually)  
Brett Voorhies, Member  
Tamika Catchings, Member  
Brian Tuohy, I.A.A. Board Counsel

**Board Members not able to attend:** Matthew Whetstone

**I.A.A. Executive Staff attending:**

Mario Rodriguez, Executive Director  
Keith Berlen, Sr. Director of Operations and Public Safety  
Marsha Stone, Sr. Director of Commercial Enterprise  
Maria Wiley, Sr. Director of Audit, Compliance & Procurement  
Reid Goldsmith, Sr. Director of Information Technology  
Rachel Stevens, Sr. Director of Human Resources  
Holli Harrington, Director of Supplier Diversity and Diversity Officer  
Jonathan Weinzapfel, General Counsel  
Robert Thomson, Sr. Director of Finance  
Jarod Klaas, Sr. Director of Planning and Development  
Bill Stinson, Sr. Director of Public Affairs

**I.A.A Staff:** Alexandra Kalpakidis

**APPROVAL OF MINUTES**

No discussion occurred. Upon a motion by Mr. Voorhies and a second by Ms. Davis, unanimous approval was given to the Meeting Minutes of the IAA Board Meeting on May 20, 2022.

**ORDINANCES, RESOLUTIONS, AND PUBLIC HEARING**

President Glass called upon Mr. Thomson to present the Introduction of the 2023 Budget Ordinance, [General Ordinance No. 02-2022](#), concerning the Indianapolis Airport Authority's budget process, more particularly described in [Board Memo BP2022-06-01](#).

President Glass called upon Ms. Stone to consider for approval and adoption [Resolution No. 05-2022](#), the First Addendum to the Amended and Restated Lease Agreement and associated IMC Board Resolution with AAR Aircraft Services Inc., for the temporary use of Hangar 2B commencing June 17, 2022, for forty-five (45) days, as more particularly described in [Board Memo BP2022-06-02](#)

President Glass asked for a motion of approval for [Board Memo BP2022-06-02](#). A motion for approval was made by Mr. McClamroch and seconded by Mr. Gaither. President Glass asked Ms. Kalpakidis to take a roll call vote with all members stating, "Aye." With no opposition, unanimous approval was given to [Board Memo BP2022-06-02](#).

## **OFFICIAL ACTIONS**

**INTRODUCTION AND APPROVAL OF THE INDIANAPOLIS AIRPORT AUTHORITY'S GENERAL AGENDA DATED May 20, 2022:** President Glass described each item listed on the General Agenda.

President Glass called upon Ms. Stone to present [BP2022-06-03](#) for consideration and approval a Real Estate Sale Agreement with Steele Family Properties, LLC, for the IAA purchase of land and improvements located at 4191 West County Road 500 North in Hancock County, Indiana, to protect IAA's long-term strategy, future runway alignment and aviation development opportunities for a total purchase amount of \$2,994,278.40 and authorizing IAA Staff to complete the transaction.

President Glass asked for a motion of approval for [BP2022-06-03](#). A motion for approval was made by Mr. Schleter and seconded by Mr. Powers. Next, President Glass asked if there was any discussion. There being none, President Glass asked Ms. Kalpakidis to take a roll call vote with all members stating, "Aye." With no opposition, unanimous approval was given to [BP2022-06-03](#).

President Glass called upon Mr. Berlen to present [BP2022-06-04](#) for consideration and approval the award of contract to Otis Elevator Company for the operation and maintenance of the IAA's Conveyance System at the Indianapolis International Airport with an amount not to exceed \$5,645,589.50 for three years of service.

President Glass asked for a motion of approval for [BP2022-06-04](#). A motion for approval was made by Mr. Powers and seconded by Mr. Schleter. Next, President Glass asked if there was any discussion.

Mr. Powers agrees and acknowledges this would continue to provide world-class service to passengers.

President Glass asked Ms. Kalpakidis to take a roll call vote with all members stating, "Aye." With no opposition, unanimous approval was given to [BP2022-06-04.](#)

President Glass called upon Mr. Klaas to present [BP2022-06-05](#) for consideration and approval of an award of contract for Parking Garage Expansion at the Indianapolis International Airport to Messer Construction Company in an amount not-to-exceed \$67,065,823.00 (a.k.a. GMP) plus an Owner's Contingency of \$4,000,000.00 for a total of \$71,065,823.00. Supplier diversity goal is a cumulative 28% comprised of MBE 15%, WBE 10%, and VBE 3%.

President Glass asked for a motion of approval for [BP2022-06-05.](#) A motion for approval was made by Mr. Schleter and seconded by Ms. Davis. Next, President Glass asked if there was any discussion.

President Glass questioned if the CFCs would cover debt payments. Mr. Thomson answered the debt payments would be covered.

Mr. McClamroch questioned how this would fit in the budget. Mr. Thomson replied the CFCs would assist in funding.

Ms. Davis questioned how IAA facility charges compare to other airports. Ms. Stone replied it is comparatively around seventy-five percent.

President Glass asked Ms. Kalpakidis to take a roll call vote, with all members stating, "Aye." With no opposition, unanimous approval was given to [BP2022-06-05.](#)

President Glass called upon Mr. Klaas to present [BP2022-06-06](#) for consideration and approval of Amendment No. 3 with Ghafari Associates, LLC for Cargo Building Expansion (Building #622) at Indianapolis International Airport in an amount not-to-exceed \$71,280.85. Supplier diversity participation is WBE 29.72% (The Etica Group, Inc.).

President Glass asked for a motion of approval for [BP2022-06-06.](#) A motion for approval was made by Mr. McClamroch and seconded by Ms. Catchings. Next, President Glass asked if there was any discussion. Next, President Glass asked Ms. Kalpakidis to take a roll call vote with all members stating, "Aye." With no opposition, unanimous approval was given to [BP2022-06-06.](#)

President Glass called upon Mr. Klaas to present [BP2022-06-07](#) for consideration and approval Amendment No. 2 with The Etica Group, Inc. for Consolidated Snow Removal Equipment and Materials Storage Facility, Phase II Design at Indianapolis International Airport in an amount not-to-exceed \$539,700.00. Supplier diversity participation is DBE 51.64% (The Etica Group, Inc.), and WBE 52.19% (The Etica Group, Inc. and Repro Graphix, Inc.).

President Glass asked for a motion of approval for [BP2022-06-07.](#) A motion for approval was made by Mr. Gaither and seconded by Ms. Davis. Next, President Glass asked Ms. Kalpakidis to

take a roll call vote with all members stating, "Aye." With no opposition, unanimous approval was given to **BP2022-06-07.**

## **BOARD REPORTS**

### I. Board President's Report

- a) Recognition of Mamon Powers III as the Diversity and Leadership award winner at the Mayor's Celebration of Diversity Awards
- b) IAA issuance of RFQ for architectural and engineering design plan for Airport Hotel

## STAFF REPORTS

**Executive Director's Report** – Mario Rodriguez, E.D, announced that he has submitted a written report regarding the following items

- i. 2022 1st Quarter Core Values Winners
- ii. 2022 ACI-NA HR Excellence Recognition Program Award in the Individual Topic of Change Management
- iii. 2022 Visit Indy ROSE Awards Winner, Caity Withers
- iv. 2022 ACEC Indiana Engineering Excellence Awards, Runway 5L-23R, and Taxiway. B Rehabilitation (IND)
- v. Runway 5R-23L and Taxiway D Strengthening and Capacity Enhancement - Tony McMichael
- vi. First international shipment of Operation Fly Formula landing at IND -Megan Carrico
- vii. A Decade of Excellence Launch -Bill Stinson

## **Other Reports/Updates**

- a.) Board Communications: Next Meeting: Friday, July 15, 2022, at 8:00 am.

## **ADJOURNMENT**

**Meeting adjourned at 8:34 am.**

The June 17, 2022, Indianapolis Airport Board of Directors meeting is available to stream via the link:

Meeting Recording:

[https://zoom.us/rec/share/TtGpaAQ-lq\\_1U1GMWELuKFL9QX660Xr1Exx0CVLi4CIFGHpbcrInoTwtjrVLnCjZ.Xy5igwafJSbcQmT5](https://zoom.us/rec/share/TtGpaAQ-lq_1U1GMWELuKFL9QX660Xr1Exx0CVLi4CIFGHpbcrInoTwtjrVLnCjZ.Xy5igwafJSbcQmT5)

Access Passcode: 1hT0uXK.

**INDIANAPOLIS AIRPORT AUTHORITY \***

By: \_\_\_\_\_

Barbara Glass, President

DATED: July 15, 2022

By: \_\_\_\_\_

Mamon Powers III, Secretary

\* Signed under the Authority of IAA Board Resolution #11-2021

DRAFT



## **BOARD MEMO – 2023 BUDGET ORDINANCE**

To: IAA Board of Directors

From: Robert Thomson, Sr. Director of Finance/Treasurer

Date: June 30, 2022

Board Date: July 15, 2022

Subject: 2023 Budget Ordinance No. 02-2022

Attached is the draft template of the 2023 Budget Ordinance No. 02-2022. This Budget Ordinance, when adopted, will set the maximum appropriation (expenditure) levels for 2023.

The budget process requires an introduction, a public hearing and presentation, and a final meeting for adoption of the Budget by August 31, 2022. The 2023 Budget appropriation support documentation is included.

The 2023 Airport System Fund Budget (which includes the Operating Budget) and Capital Improvement Budget were reviewed in detail with the Finance and Audit Committee on June 17, 2022. FAC approved both budgets and their associated appropriation to the full Board for consideration.

The presentation and public hearing of the 2023 Budget will be held at the July 15, 2022, IAA board meeting. The final meeting regarding the 2023 Budget will be held on August 19, 2022, at which time the Board will be asked to accept or reject the 2023 Budget Ordinance.

The Indianapolis City-County Council (Council) requires the Board to accept the 2023 Budget Ordinance by August 31, 2022. The following are the Council dates: 2023 Budget presented to the Municipal Corporations Committee of the Council (Committee) on September 22, 2022; reviewed by the Committee on October 5, 2022; Council approval of the budget on October 17, 2022.



## Board Memo – Introduction of Supplemental Bond Ordinance

To: IAA Board of Directors

From: Robert B. Thomson, Sr. Director of Finance/Treasurer

Date: July 1, 2022

Board Date: July 15, 2022

Subject: Introduction of General Ordinance No. 03-2022

The Indianapolis Airport Authority is hereby introducing **General Ordinance No. 03-2022** ("Ordinance").

General Ordinance No. 03-2022 is a supplement to the IAA's Master Bond Ordinance (05-2014) of the Indianapolis Airport Authority concerning the Authority's issuance of one or more series of additional revenue bonds designated "Indianapolis Airport Authority Revenue Bonds" to fund various capital projects in the Authority's approved capital budget, and to fund one or more reserve accounts for the bonds. IAA will use the Indianapolis Local Public Improvement Bond Bank as the conduit issuer.

The TEFRA (Tax Equity and Fiscal Responsibility Act) hearing and the final public hearing on the adoption of the above-referenced Ordinance will be conducted as a combined hearing at the August 19, 2022 IAA Board meeting.





**IAA Board Meeting  
General Agenda  
July 15, 2022**

**General: None**

**Capital:**

- BP2022-07-03** **Consider for approval**, an award of contract for AOA Fence at Former Clarion Hotel Site at Indianapolis International Airport to Evans Development Company, Inc. in an amount not-to-exceed \$780,273.00 plus a 10% construction reserve of \$78,027.30 for a total of \$858,300.30. Evans Development Company, Inc. was the lowest responsive and responsible bidder. Supplier diversity participation is MBE 0.83% (Cripe) and WBE 3.97% (Protection Plus, Kopetski's Tri-Ax, and Indiana Sign & Barricade).
- BP2022-07-04** **Consider for approval**, a professional services contract with Burns & McDonnell Engineering Company, Inc. for CEP – Boiler Rebuild at Indianapolis International Airport in an amount not-to-exceed \$779,652.00 (fees and expenses). Supplier diversity participation is MBE 15.91% (CMID) and WBE 30.49% (ReproGraphix and Advanced Engineering Consultants).
- BP2022-07-05** **Consider for approval**, Change Order No. 1 with 5 Star Company, Inc. for Runway 15 Obstruction Removal at Indianapolis Metropolitan Airport in an amount not-to-exceed \$38,901.12. Supplier diversity participation is WBE 41.15% (Busch Landscaping, Inc.).



## **BOARD MEMO – CONTRACT AWARD**

To: IAA Board of Directors

From: Jarod Klaas, P.E., Senior Director of Planning & Development

Date: July 5, 2022

Board Date: July 15, 2022

Subject: Award Construction Contract to Evans Development Company, Inc. for AOA Fence at Former Clarion Hotel Site at the Indianapolis International Airport (Project No. I-22-045)

### **Background**

The project site is at the former location of the now demolished Clarion Hotel (Lexington Hotel), which was located at 2510 South High School Road on the Indianapolis International Airport's east side south of the intersection with Sam Jones Road.

On February 18, 2022, and on March 22, 2022, the Senior Director of Planning & Development approved a task order with Argo Consulting Engineering through their 2021 On-Call Professional Services Contract to prepare the design, bidding, and construction documents, and provide construction administration services for the installation of new AOA fencing at the site of the former Clarion Hotel (Lexington Hotel).

On April 4, 2022, the Indianapolis Airport Authority (IAA) Senior Director of Operations and Public Safety, as authorized by delegation of authority, approved plans and specifications prepared by Argo Consulting Engineers and authorized the public bidding process for AOA Fence at Former Clarion Hotel Site at the Indianapolis International Airport.

On June 14, 2022, the IAA staff received one bid. The project contained a base bid only. Evans Development Co., Inc. was the lowest responsive and responsible bidder in the amount of \$780,273.00.

In addition to the contract amount, IAA staff is requesting a construction reserve of 10% of the total contract amount for this project. A construction reserve has been previously approved by the IAA Board of Directors on other projects and successfully implemented to ensure timely approval of minor changes necessary due to unforeseen conditions and circumstances. There are sufficient dollars within this project's budget to accommodate the funding of a construction reserve. Change orders exceeding the construction reserve will be submitted to the IAA Board of Directors for approval.

**Scope**

Clearing and grubbing for the new fence line, installing 2200 feet of AOA Fencing, and seeding and mulching the disturbed areas. The intention is to enhance security while also providing additional operational flexibility.

**Budget**

The Evans Development Company, Inc. contract is \$780,273.00, which exceeds the approved 2023 Capital Budget for AOA Fence at Former Clarion Hotel Site. Funding for this project will be accommodated through savings in other approved projects included in the 2023 Capital Budget.

**AOA Fence at Former Clarion Hotel Site**

Contract Amount (including 10% reserve)	\$	858,300.30
Design (including survey and geotechnical)		51,326.46
Advertisements for Bid		295.64
<b>Total Anticipated Project Cost</b>	<b>\$</b>	<b>909,922.40</b>

This project will be 100% Airport cash funded.

This project is being undertaken to increase the margin of safety and security at IND by removing a temporary airfield fence and installing a permanent airfield fence. As a result of the critical nature of the work, this project is exempt under the Authority's hurdle rate policy and has not been subjected to an internal rate of return calculation.

**Supplier Diversity Participation**

The following is the supplier diversity participation:

Firm	Amount			%		
	MBE	WBE	VBE	MBE	WBE	VBE
Cripe	\$ 6,500.00	\$ -	\$ -	0.83%	0.00%	0.00%
Protection Plus	-	5,500.00	-	0.00%	0.70%	0.00%
Kopetski Tri-Ax	-	20,000.00	-	0.00%	2.56%	0.00%
Indiana Sign & Barricade	-	5,500.00	-	0.00%	0.70%	0.00%
<b>Totals</b>	<b>\$ 6,500.00</b>	<b>\$ 31,000.00</b>	<b>\$ -</b>	<b>0.83%</b>	<b>3.97%</b>	<b>0.00%</b>

**Recommendation**

The IAA Staff recommends the IAA Board of Directors consider for approval an award of contract for AOA Fence at Former Clarion Hotel Site at Indianapolis International Airport to Evans Development Company, Inc. in an amount not-to-exceed \$780,273.00 plus a 10% construction reserve of \$78,027.30 for a total of \$858,300.30. Evans Development Company, Inc. was the lowest responsive and responsible bidder. Supplier diversity participation is MBE 0.83% (Cripe) and WBE 3.97% (Protection Plus, Kopetski's Tri-Ax, and Indiana Sign & Barricade).



## **BOARD MEMO – CONTRACT AWARD**

To: IAA Board of Directors

From: Jarod Klaas, Senior Director of Planning & Development

Date: July 5, 2022

Board Date: July 15, 2022

Subject: Approve a Professional Services Contract with Burns & McDonnell Engineering Company, Inc. for CEP – Boiler Rebuild at Indianapolis International Airport (Project No. I-22-048)

### **Background**

The Indianapolis Maintenance Center (IMC) was built on the northwest side of the Indianapolis International Airport in 1994. The Central Energy Plant (CEP) located at the IMC provides steam heat for the IMC and the Indianapolis International Airport Terminal building.

There are four boilers at the CEP that are used to heat the IMC and Terminal buildings. Boiler No. 1 is in good condition and will remain as-is for the next few years and Boiler No. 2 was replaced in 2015. This project will re-tube and replace the burner controls on Boiler No. 3 and Boiler No. 4 to update the boilers and extend their serviceability.

On January 7, 2022, the Indianapolis Airport Authority (IAA) issued a Request for Qualifications (RFQ) to select a designer for this project with responses due on February 10, 2022. Three (3) Statements of Qualifications were received. A review committee made up of three IAA representatives reviewed and ranked the qualifications, with Burns & McDonnell Engineering Company, Inc. being ranked by the committee as the best qualified to provide the professional services needed.

### **Scope**

Design project plans and specifications, assist with the bidding process, and provide support during construction administration and closeout for re-tube and replace burner controls on Boiler No. 3 and Boiler No. 4.

### **Budget**

The Burns & McDonnell Engineering Company, Inc. contract is \$779,652.00, which is within the approved 2022 Capital Budget for CEP – Boiler Rebuild.

This project will be 100% Airport cash funded.

This project is being undertaken to repair existing infrastructure integral to the continued operation of the airport. As a result of the critical nature of the repairs, this project is exempt under the Authority's hurdle rate policy and has not been subjected to an internal rate of return calculation.

**Schedule**

Contract award is anticipated July 15, 2022 with a contract expiration date of June 30, 2024.

**Supplier Diversity Participation**

The following is the supplier diversity participation:

Firm	Amount			%		
	MBE	WBE	VBE	MBE	WBE	VBE
CMID	\$ 124,040.00	\$ -	\$ -	15.91%	0.00%	0.00%
Repro Graphix, Inc.	-	2,500.00	-	0.00%	0.32%	0.00%
Advanced Engineering Consultants	-	235,250.00	-	0.00%	30.17%	0.00%
<b>Totals</b>	<b>\$ 124,040.00</b>	<b>\$ 237,750.00</b>	<b>\$ -</b>	<b>15.91%</b>	<b>30.49%</b>	<b>0.00%</b>

**Recommendation**

The IAA Staff has reviewed the qualifications and recommends the IAA Board consider for approval a professional services contract with Burns & McDonnell Engineering Company, Inc. for CEP – Boiler Rebuild at Indianapolis International Airport in an amount not-to-exceed \$779,652.00 (fees and expenses). Supplier diversity participation is MBE 15.91% (CMID) and WBE 30.49% (ReproGraphix and Advanced Engineering Consultants).



**Indianapolis Airport Authority**

**BOARD MEMO – CHANGE ORDER**

To: IAA Board of Directors

From: Jarod Klaas, P.E., Senior Director of Planning & Development

Date: July 5, 2022

Board Date: July 15, 2022

Subject: Approve the Change Order No. 1 (Final & Balancing) with 5 Star Company, Inc. for Runway 15 Obstruction Removal at Indianapolis Metropolitan Airport (Project No. M-21-046)

**Background**

The Indianapolis Airport Authority (IAA) conducted an obstruction evaluation at Indianapolis Metropolitan Airport in 2019. The analysis determined the need to remove obstacles found within the approach to the Runway 15 end.

On March 25, 2021, the Senior Director of Planning & Development approved a task order with Hanson Professional Services, Inc. through their 2020 On-Call Contract for development of Plans and Specifications for bidding Runway 15 Obstruction Removal at the Indianapolis Metropolitan Airport.

On February 24, 2022, the IAA Executive Director approved the contract with 5 Star Company, Inc. for Runway 15 Obstruction Removal at Indianapolis Metropolitan Airport.

**Change Order Summary**

Contract changes fall under one of three categories: Errors/Omissions, Unforeseen Circumstances, or additional Owner requested scope. Typically, the cost of an error is paid by the designer as the error may require work already completed to be redone. Omissions are items that are corrected before work is performed and for which the designers are typically charged up to 15% of the cost because the item may have to be negotiated with the contractor. Unforeseen circumstances are items that could not reasonably be anticipated by the designer and therefore are not charged against the designer. Owner requested scope changes occur when, during construction, the Owner identifies, and directs the contractor to complete additional work which benefits the Owner. This change order addresses unforeseen circumstances and an Owner requested scope change.

The unforeseen circumstances were brought about during the spring construction activities that were anticipated to be conducted in the winter season, which also includes an Owner requested

change. Change Order 1 addresses the addition of environmental control materials including change in seed mix, hydro-seeding, straw filter socks, mulch filled filter socks, and additional mulching and silt fencing.

**Budget**

This Change Order No. 1 (F&B) is \$36,301.12, which is within the approved 2023 Capital Budget for Runway 15 Obstruction Removal.

**Revised Construction Amount**

Original Construction Contract Amount	\$ 235,471.24
Current Change Order No. 1	\$ 38,901.12
New Construction Contract Total	\$ 274,372.36

**Project Costs**

Design (including survey)	\$ 96,058.36
Advertisements for Bid	\$ 639.00
Inspection	\$ 15,000.00
Construction Contract Amount	\$ 235,471.24
Current Change Order No. 1 (16.53%)	\$ 38,901.12
Revised Total Anticipated Project Cost	\$ 386,069.72

**Schedule**

The contract term will be extended by Change Order No. 1 to June 30, 2022, to allow erosion controls to be installed and maintained while final site restoration efforts conclude.

**Supplier Diversity Participation**

The following is the supplier diversity participation on this Change Order No. 1:

Firm	Amount			%		
	MBE	WBE	VBE	MBE	WBE	VBE
Busch Landscaping, Inc.	\$ -	\$ 16,006.12	\$ -	0%	41.15%	0%

**Project Summary to Date**

Contract/Change Order	Execution	Total Contract Amount	Diversity Participation		
			MBE	WBE	VBE
5 Star Company	2/24/2022	\$ 235,471.24	0%	20.04%	0%
5 Star Company - Change Order 1	7/15/2022	\$ 38,901.12	0%	41.15%	0%
<b>Revised Contract NTE</b>		<b>\$ 274,372.36</b>	<b>0%</b>	<b>23.04%</b>	<b>0%</b>

**Recommendation**

The IAA Staff recommends the IAA Board of Directors consider for approval Change Order No. 1 with 5 Star Company, Inc. for Runway 15 Obstruction Removal at Indianapolis Metropolitan Airport in an amount not-to-exceed \$38,901.12. Supplier diversity participation is WBE 41.15% (Busch Landscaping, Inc.).