



## **IAA Board of Directors Meeting Agenda**

**March 20, 2026**

**8:00 AM**

**Location: Board Conference Room – 4th floor and Via Zoom (Hybrid meeting)**

- I. Call to Order**
- II. Approval of Minutes of the IAA Board’s Meeting of February 20, 2026.**
- III. Ordinances, Resolutions, and Public Hearings**
- IV. Board Reports**
  - a) Board President’s Report
- V. Official Actions**
  - a) Consider for approval the items on the **General Agenda dated March 20, 2026.**
- VI. Staff Reports**
  - a) Executive Director’s Report (Submitted in writing)
    - i. Core Value Winners
    - ii. ACI-NA 2025 Best Airport in North America
    - iii. KIND Gallery – Fontaine Collection of State Fair Pop Culture
    - iv. Soaring for Autism
    - v. AAAE/ACC Design Symposium
- VII. Other Reports and Updates**
  - a) **Board Communications:** *Next Meeting: Friday, April 17, 2026, at 8:00 AM.*

**MINUTES**  
**Board of Directors Meeting**  
**Indianapolis Airport Authority**

The Regular Meeting of the Indianapolis Airport Authority (IAA) Board called to order at 8:00 am February 20, 2026, in the Airport's Board Conference Room at Indianapolis International Airport. A roll call attendance was taken. Board Members attended in person or via Zoom.

**Present at the commencement of the meeting and comprising a quorum were:**

Barbara Glass, President  
Steve Dillinger, Vice President - not attending  
Mamon Powers, Secretary  
Kurt Schleiter, Member - attending remotely  
Jeffrey Gaither, Member  
Duane Gibbs, Member – not attending  
W. Tobin McClamroch, Member – attending remotely  
Eric Dozier, Member – not attending  
Ryan Goodwin, Member  
Brett Voorhies, Member  
Tamika Catchings, Member – attending remotely  
Brian Tuohy, I.A.A. Board Counsel

**I.A.A. Executive Staff attending:**

Mario Rodriguez, Executive Director  
Keith Berlen, Sr. Director of Operations and Public Safety  
Alexandra Kalpakidis, Sr. Executive Assistant  
Maria Wiley, Sr. Director of Audit, Compliance & Procurement  
Vicki Wimbs, Director of Human Resources  
Jonathan Weinzapfel, General Counsel  
Robert Thomson, Sr. Director of Finance  
Jarod Klaas, Sr. Director of Planning and Development  
Reid Goldsmith, Sr. Director of Information Technology  
Marsha Wurster, Sr. Director of Commercial Enterprise  
Holli Harrington, Sr. Director of Strategic Alliance  
Megan Carrico, Sr. Director Public Affairs

**APPROVAL OF MINUTES**

President Glass asked for a motion for approval. A motion for approval was made by Mr. Goodwin and seconded by Mr. Powers. There being no discussion, President Glass asked for a roll call vote, and with all members stating, "Aye," the Meeting Minutes of the IAA Board Meeting on January 16, 2025, were approved.

**ORDINANCES, RESOLUTIONS, AND PUBLIC HEARINGS**

President Glass called upon Robert Thomson, Sr. Director of Finance, to present for public hearing, the consideration and approval for **General Ordinance No. 01-2026**, the revised Master Bond Ordinance, consolidating and restating Master Bond Ordinance No. 05-2014, as amended, as described in **Board Memo 2026-02-01**. With there being no public comment, President Glass asked for a motion to approve **General Ordinance No. 01-2026**. A motion was made by Mr. Gaither and seconded by Mr. Goodwin. There being no discussion, President Glass called for a roll call vote, and with all members stating "Aye," the motion passed unanimously.

President Glass then called upon Marsha Wurster, Sr. Director of Commercial Enterprise, to present for approval and adoption **Resolution 04-2026**, a Lease Agreement with Air Express

International USA, INC. d/b/a DHL Global Forwarding, as described in **Board Memo 2026-02-02**. President Glass asked for a motion to approve **Resolution 04-2026**. A motion was made by Mr. Powers and seconded by Mr. Goodwin. There being no discussion, President Glass called for a roll call vote, and with all members stating "Aye," the motion passed unanimously.

President Glass then called upon Ms. Wurster to present for approval and adoption **Board Memo BP2026-02-03** for four (4) Concession Agreements with CC Holdings, Inc., an Indiana-based company, to operate local brands such as: Java House Bistro and Lift Off featuring Daredevil Brewing Co. in Concourse A; Shapiro's in Concourse B; and the Concessions Development Location in Civic Plaza as described in **BP2026-02-03**. President Glass asked for a motion to approve. A motion was made by Mr. Voorhies and seconded by Mr. Powers. After a brief discussion, President Glass called for a roll call vote, and with all members stating "Aye," the motion was approved unanimously. Mr. Powers expressed appreciation to the concessions team and all the work that goes into the selection process.

President Glass then called upon Ms. Wurster to present for approval and adoption **Board Memo BP2026-02-04** for an FTZ Operator Agreement and the issuance of a Grantee Sponsorship Letter with Simtra US LLC to facilitate access to the federal FTZ program as described in **BP2026-02-04**. President Glass asked for a motion to approve. A motion was made by Mr. Gaither and seconded by Mr. Goodwin. There being no discussion, President Glass called for a roll call vote, and with all members stating "Aye," the motion passed unanimously.

President Glass then called upon Ms. Wurster to present for approval and adoption **Board Memo BP2026-02-05** for an FTZ Operator Agreement and the issuance of a Grantee Sponsorship Letter with Wabtec Transportation Systems LLC to facilitate access to the federal FTZ program as described in **BP2026-02-05**. President Glass asked for a motion to approve. A motion was made by Mr. Goodwin and seconded by Mr. Powers. There being no discussion, President Glass called for a roll call vote, and with all members stating "Aye," the motion passed unanimously.

President Glass then called upon Ms. Wurster to present for approval and adoption **Board Memo BP2026-02-06** for a Land & Building Lease Agreement with Fly Safe, LLC for a five-year term commencing March 1, 2026 through February 28, 2031 with two (2) five-year renewal terms as described in **BP2026-02-06**. President Glass asked for a motion to approve. A motion was made by Mr. Gaither and seconded by Mr. Goodwin. There being no discussion, President Glass called for a roll call vote, and with all members stating "Aye," the motion passed unanimously.

## **BOARD REPORTS**

Board President's Report:

President Glass congratulated Mr. Powers on receiving the William G. Mays Excellence in Entrepreneurship Award.

## **OFFICIAL ACTIONS**

**INTRODUCTION AND APPROVAL OF THE INDIANAPOLIS AIRPORT AUTHORITY'S GENERAL AGENDA DATED February 20, 2026:**

President Glass called upon Reid Goldsmith, Sr. Director of Information Technology, to present for consideration and approval **Board Memo BP2026-02-07** for an award of contract with to Network Solutions, Inc. for the 2026 Network Refresh in an amount not-to-exceed \$1,998,393.20. President Glass asked for a motion to approve. A motion was made by Mr. Goodwin and seconded

by Mr. Voorhies. There being no discussion, President Glass called for a roll call vote, and with all members stating "Aye," the motion passed unanimously.

President Glass then called upon Keith Berlin, Sr. Director of Operations and Public Safety, to present for consideration and approval [\*\*Board Memo 2026-02-08\*\*](#) for the purchase of two (2) new electric buses, charging units, training, and an extended warranty from Gillig LLC, for an amount not to exceed \$2,398,800.00. President Glass asked for a motion to approve. A motion was made by Mr. Gaither and seconded by Mr. Goodwin. There being no discussion, President Glass called for a roll call vote, and with all members stating "Aye," the motion passed unanimously.

President Glass then called upon Jarod Klaas, Sr. Director of Planning and Development, to present for consideration and approval [\*\*Board Memo 2026-02-09\*\*](#) an Amendment No. 2 with VTC for Baggage Handling System Centralized Checked Baggage Inspection System at Indianapolis International Airport in an amount not-to-exceed \$14,800,557.50 (fees and expenses). President Glass asked for a motion to approve. A motion was made by Mr. Goodwin and seconded by Mr. Gaither. President Glass called for a roll call vote with one abstention vote by Mr. Power, the majority stating "Aye," the motion was passed.

President Glass then called upon Mr. Klaas to present for consideration and approval [\*\*Board Memo 2026-02-10\*\*](#) for a Delegation of Authority to the IAA Executive Director to approve and execute a contract for construction services to the lowest responsive and responsible bidder for Rehabilitation of Economy Parking Lot Pavement Package No. 4 at Indianapolis International Airport. President Glass asked for a motion to approve. A motion was made by Mr. Voorhies and seconded by Mr. Goodwin. After brief discussion, President Glass called for a roll call vote, and with all members stating "Aye," the motion passed unanimously.

President Glass then called upon Mr. Klaas to present for consideration and approval [\*\*Board Memo 2026-02-11\*\*](#) for Amendment No. 3 to the professional services contract with CHA Consulting, Inc. for Runway 5L-23R Rehabilitation at Indianapolis International Airport in an amount not-to-exceed \$153,894.00 (fees and expenses). President Glass asked for a motion to approve. A motion was made by Mr. Gaither and seconded by Mr. Powers. There being no discussion, President Glass called for a roll call vote, and with all members stating "Aye," the motion passed unanimously.

President Glass then called upon Mr. Klaas to present for consideration and approval [\*\*Board Memo 2026-02-12\*\*](#) an Amendment No. 1 with Woolpert, Inc. for Taxiway P Reconstruction at Indianapolis International Airport in an amount not-to-exceed \$2,573,830.21 (fees and expenses). President Glass asked for a motion to approve. A motion was made by Mr. Goodwin and seconded by Mr. Schleiter. After brief discussion, President Glass called for a roll call vote, and with all members stating "Aye," the motion passed unanimously.

Executive Director's Report (Submitted in writing)

- i. Peterson Fellow – Olivia Dockter was introduced.
- ii. Work and Learn Indiana IMPACT Awards
- iii. 2025 Community Impact -- Year-End Video was played
- iv. Delta Air Lines Names IND Station of the Year
- v. Winter Storm Fern
- vi. Celebrating IU at IND

**Other Reports/Updates**

- a) Board Communications: Next Meeting: Friday, March 20, 2026, at 8:00am.

**ADJOURNMENT**

**Meeting adjourned at 8:47 am.**

The February 20, 2026, Indianapolis Airport Board of Directors meeting is available to stream via the link:

[https://us02web.zoom.us/rec/share/q6w-fH6UJJZQcFDDyPuLk6haL3a4oLkPaDwD-FoH\\_fDkRIhS4Km6ivmABo9BRXh.KhEocGaNf1IzZdRI](https://us02web.zoom.us/rec/share/q6w-fH6UJJZQcFDDyPuLk6haL3a4oLkPaDwD-FoH_fDkRIhS4Km6ivmABo9BRXh.KhEocGaNf1IzZdRI)

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**INDIANAPOLIS AIRPORT AUTHORITY\***

By: \_\_\_\_\_  
Barbara Glass, President

DATED: March 20, 2026 By: \_\_\_\_\_  
Mamon Powers III, Secretary

\* Signed under the Authority of IAA Board Resolution #11-2021



**IAA Board Meeting  
General Agenda  
March 20, 2026**

**General:**

- BP2026-03-01** **Consider for approval** an Airport Use Permit with Alclear, LLC. for a five-year term commencing June 1, 2026, through May 31, 2031.
  
- BP2026-03-02** **Consider for approval** an FTZ Operator Agreement and the issuance of a Grantee Sponsorship Letter with Azenta US, Inc., to facilitate access to the federal FTZ program to remain competitive and continue supporting their healthcare customer base.
  
- BP2026-03-03** **Consider for approval** an FTZ Operator Agreement and the issuance of a Grantee Sponsorship Letter with LifeScience Logistics, LLC to facilitate access to the federal FTZ program and to continue expanding their national footprint and service capabilities to meet the needs of their growing client base.

**Capital:**

- BP2026-03-04** **Consider for approval** Change Orders No. 2 and No. 3 for a total amount of \$95,410.00 with Vertosoft for implementation services of IAA's payroll systems through Mosaic Consulting Services.
  
- BP2026-03-05** **Consider for approval** Amendment No. 2 with Woolpert, Inc. for Rehabilitation of Economy Parking Lot Pavement at Indianapolis International Airport in an amount not-to-exceed \$219,550.00 (fees and expenses).
  
- BP2026-03-06** **Consider for approval** a professional services contract with CTL Engineering, Inc. for Ready Return Lot - 2024 project at Indianapolis International Airport in an amount not-to-exceed \$348,655.28 (fees and expenses).
  
- BP2026-03-07** **Consider for approval** Change Order No. 2 (Final and Balancing) with E&B Paving, LLC for Rehabilitate Airport Roads and Lots 2024 at Indianapolis International Airport in an amount not-to-exceed \$330,903.20.
  
- BP2026-03-08** **Consider for approval** an award of contract for Parking Garage Maintenance and Improvements – 2025 at Indianapolis International Airport to The NEW Group, Inc. in an amount not-to-exceed \$982,679.00 plus a 10% construction reserve of \$98,267.90 for a total of \$1,080,946.90. The NEW Group, Inc., was the low, responsive and responsible bidder.



**BP2026-03-09**

**Consider for approval** the Delegation of Authority to the IAA Executive Director to approve and execute interconnection agreements for Terminal, Parking Garage and Midfield Microgrids at Indianapolis International Airport.

## **BOARD MEMO – AIRPORT USE PERMIT – ALCLEAR, LLC.**

To: IAA Board of Directors

From: Marsha Wurster, Sr. Director of Commercial Enterprise

Date: March 5, 2026

Board Date: March 20, 2026

Subject: Airport Use Permit between Indianapolis Airport Authority and Alclear, LLC.

### **Background:**

Alclear, LLC is a U.S. based technology company that develops and operates secure identity and biometric verification services under the brand CLEAR. It owns and manages a biometric identity platform that links individuals' personal information to unique physical identifiers (like fingerprints or iris scans) to confirm identity quickly and securely.

CLEAR services include CLEAR+, TSA PreCheck Enrollment, and CLEAR Concierge.

- CLEAR+ uses biometric data to verify a person's identity, enabling faster passage through security checkpoints. CLEAR's "E-gate" will be installed in checkpoints A & B.
- TSA PreCheck Enrollment is a continuum of the PreCheck Program which the IAA has had in place for several years.
- CLEAR Concierge is a premium, personalized airport assistance service offered exclusively to CLEAR+ members which can provide personal ambassador assistance, expedited security access, or other support services like check-in, baggage handling, and escort assistance.

Alclear, LLC. and IAA staff have negotiated terms for an Airport Use Permit to allow Alclear, LLC. to begin offering these CLEAR and TSA PreCheck services to passengers at IND and to define the catchment area associated with the fee payment obligations to the IAA. Upon execution of this Airport Use Permit, IAA staff and Alclear will continue to define physical location of their screening and enrollment services, in collaboration with TSA, and other necessary operational needs for an anticipated launch date of July 1, 2026.

The Catchment Area for IND, as defined in this Airport Use Permit, includes a total of 48 Indiana counties.

### **Scope:**

IAA staff requests the IAA Board execute the Airport Use Permit with Alclear, LLC. for a 5-year term commencing June 1, 2026 through May 31, 2031.

**Schedule:**

March 20, 2026: IAA Board consideration of approval of the Airport Use Permit with Alclear, LLC.

**Revenue:**

Alclear will pay to IAA 10% of Gross Sales. Gross Sales include:

- Enrollments and renewals in CLEAR's Registered Traveler program, regardless of where such enrollment occurs, for enrollees with home addresses in the IAA's defined Catchment Area
- Fees received from CLEAR Concierge appointments delivered at IND
- Fees received from all new enrollees who physically enroll at IND and do not reside in the Catchment Area, except those that CLEAR demonstrates have an enrollment residence address that fall within the catchment area for another municipality or commercial airport operating a Trusted Traveler or similar program contracted through CLEAR
- Fees received for TSA PreCheck enrollments and renewals

Alclear's initial Minimum Annual Guarantee ("MAG") will be established as 80% of the 2026 Gross Sales and adjusted annually based upon the previous year's Gross Sales.

In addition to the annual MAG obligations, Alclear will also pay to IAA a one-time "Launch Bonus" in the amount of \$250,000 as an incentive to IAA if the following requirements are achieved:

1. Fully executed contract by March 31, 2026
2. Commencement of services by July 1, 2026

**Operating Costs:**

There are no IAA operating costs associated with this Airport Use Permit

**Recommendation:**

Consider for approval an Airport Use Permit with Alclear, LLC. for a five-year term commencing June 1, 2026 through May 31, 2031.



**BP2026-03-02**

**BOARD MEMO – AZENTA US, INC (FTZ) OPERATOR  
AGREEMENT &  
GRANTEE SPONSORSHIP LETTER**

To: IAA Board of Directors

From: Marsha Wurster, Sr. Director of Commercial Enterprise

Date: March 3, 2026

Board Date: March 20, 2026

Subject: FTZ Operator Agreement & Grantee Sponsorship Letter (GSL) with Azenta US, Inc

**Azenta US, Inc: Background**

Azenta US, Inc is a third-party logistics provider specializing exclusively in the healthcare sector. Azenta has requested access to the FTZ program to directly support additional hiring at their site, as activity has increased and clients increasingly seek to leverage the FTZ program’s benefits. This newly proposed site will serve as a strategic hub for outsourced business operations, warehousing and distribution for commercial U.S. companies.

Azenta is seeking FTZ designation at its facility, which resides in Hendricks County, located at 8370 E Camby Rd, in Plainfield. The proposed FTZ site encompasses approximately 1.56 acres or 68,000 square feet, including 12,000 square feet of office space and 56,000 square feet of warehouse space.

Azenta employs over 3,000 individuals nationwide and employs approximately 17 FTE at this facility, with a current estimated annual payroll of \$846,916.

**Scope**

Staff requests the IAA Board consider for approval the FTZ Operator Agreement and issuance of a Grantee Sponsorship Letter with Azenta US, Inc.

**Schedule**

February 9, 2026                      GIFTZ Board reviewed Azenta US, Inc’s request and recommended approval of FTZ sponsorship.

March 20, 2026:                      Upon approval, IAA Board execution of the FTZ Operator Agreement and Grantee Sponsorship Letter with Azenta US, Inc.

**Revenue and/or Operating Cost Implications**

Revenue:

Grantee fees are publicly posted in the Zone Schedule (FTZ rates & charges document).

Azenta US, Inc is expected to pay \$30,000 annually for grantee fees based on the amount of square footage activated.

Operating Costs:

Annual direct costs associated with the Azenta US, Inc Operating Agreement equate to \$5,200.00 to service this account.

**Decision Making Process / Alternatives**

- To execute the FTZ Operator Agreement and issue the Grantee Sponsorship Letter, as requested by Azenta US, Inc.
- To not execute the FTZ Operating Agreement and not issue the Grantee Sponsorship Letter; however, this would leave Azenta US, Inc without sponsorship of their newly proposed FTZ distribution site that is located within the Authority's FTZ service area.

**Recommendation**

Consider for approval an FTZ Operator Agreement and the issuance of a Grantee Sponsorship Letter with Azenta US, Inc to facilitate access to the federal FTZ program to remain competitive and continue supporting their healthcare customer base.

**BOARD MEMO – LIFESCIENCE LOGISITCS, LLC (FTZ)  
OPERATOR AGREEMENT &  
GRANTEE SPONSORSHIP LETTER**

To: IAA Board of Directors

From: Marsha Wurster, Sr. Director of Commercial Enterprise

Date: March 3, 2026

Board Date: March 20, 2026

Subject: FTZ Operator Agreement & Grantee Sponsorship Letter (GSL) with LifeScience Logistics, LLC

**Background**

LifeScience Logistics, LLC has requested additional access to the FTZ program to continue to market the advantages and savings available through the FTZ program to their current and prospective clients. The newly proposed Clayton, Indiana facility will serve as a strategic hub for business operations, warehousing, and distribution for commercial U.S. companies.

LifeScience Logistics, LLC is a third-party logistics provider specializing exclusively in healthcare supply chain operations.

LifeScience Logistics is seeking FTZ designation at its facility, which resides in Hendricks County, located at 2128 Gateway Point in Clayton. LifeScience Logistics is seeking designation for the proposed FTZ site which encompasses approximately 37.89 acres or 1,650,488 square feet.

LifeScience Logistics expects to employ an additional 25 to 30 FTE at this facility, with expectations for additional staffing as operations increase. Current estimated annual payroll is \$8.7 million across their various facilities.

**Scope**

Staff requests the IAA Board consider for approval the FTZ Operator Agreement and issue a Grantee Sponsorship Letter with LifeScience Logistics, LLC.

**Schedule**

February 9, 2026: GIFTZ Board reviewed LifeScience Logistics' request and recommended approval of FTZ sponsorship.

March 20, 2026: Upon approval, IAA Board execution of the FTZ Operator Agreement and Grantee Sponsorship Letter with LifeScience Logistics, LLC.

**Revenue and/or Operating Cost Implications**

Revenue:

Grantee fees are publicly posted in the Zone Schedule (FTZ rates & charges document).

LifeScience Logistics is expected to pay \$30,000 annually for grantee fees, with respect to the amount of space activated.

Operating Cost:

Annual direct costs associated with the LifeScience Logistics, LLC's Operating Agreement equate to \$5,200.00 to service this account.

**Decision Making Process / Alternatives**

- To execute the FTZ Operator Agreement and issue the Grantee Sponsorship Letter, as requested by LifeScience Logistics, LLC.
- To not execute the FTZ Operating Agreement and not issue the Grantee Sponsorship Letter; however, this would leave LifeScience Logistics, LLC without sponsorship of their newly proposed FTZ distribution site that is located within the Authority's FTZ service area.

**Recommendation**

Consider for approval an FTZ Operator Agreement and the issuance of a Grantee Sponsorship Letter with LifeScience Logistics, LLC to facilitate access to the federal FTZ program and to continue expanding their national footprint and service capabilities to meet the needs of their growing client base.

## **BOARD MEMO – CHANGE ORDERS**

To: IAA Board of Directors

From: Rachel Stevens, Sr. Director of Human Resources

Date: March 12, 2026

Board Date: March 20, 2026

Subject: Approval Change Order for Vertosoft through Mosaic Consulting Group for the implementation services of IAA’s Human Resources Information System (HRIS) (Project No. I-25-067)

### **Background**

The Indianapolis Airport Authority (IAA) operates a Human Resources Information System (HRIS) as three independent Software as a Service (SaaS) platforms. Two of IAA’s products are operated separately by the same software firm, Ultimate Kronos Group (UKG). The Kronos Ready platform (the platform the IAA is currently using) will be sunset at the end of 2025 and the IAA has an opportunity to realign all the disparate payroll and timekeeping systems into one, simplifying the payroll management process and fixing a host of other issues. These systems were purchased and originally implemented in 2018 through a competitive bid process.

On March 21, 2025, the IAA Board of Directors approved a contract with Vertosoft through Mosaic Consulting Group for the implementation services of IAA’s Human Resources Information System (HRIS).

### **Scope**

Change Order No. 2 (quote #Q-19203) includes newly identified requirements which have extended the timeline and additional hours required for two (2) additional integrations, additional testing and two (2) additional parallel payroll test cycles. This adds an additional 250 hours.

Change Order No. 3 (quote #Q-19204) includes HR Service delivery modules: Document Manager and People Assist. This work includes system configuration, implementation and training. This adds an additional 220 hours.

### **Budget**

Change Order No. 2 is \$50,750.00 and Change Order No. 3 is \$44,660.00, (a total of \$95,410.00) to the Vertosoft contract, bringing the total contract value to \$623,403.00, which is within the approved 2026 Capital Budget for implementation services of IAA’s Human Resources Information System.

**Contract Summary to Date**

<b>Contract/Amendment &amp; Execution Date</b>	<b>Service &amp; Term</b>	<b>Amount</b>
Original Contract March 21, 2025	03/21/25 - 12/31/2025	\$ 465,063.00
Change Order No. 1 November 17, 2025	Development Training Course and Materials 11/01/2025-12/31/26	62,930.00
Change Order No. 2 March 20, 2026	Additional Hours for Additional Scope	50,750.00
Change Order No. 3 March 20, 2026	Additional Hours for Additional Scope	44,660.00
<b>Revised Contract NTE</b>		<b>\$ 623,403.00</b>

**Schedule**

The revised project schedule is expected to be completed in April 2026.

**Recommendation**

The IAA staff recommends that the IAA Board of Directors consider for approval Change Orders No. 2 and No. 3 for a total amount of \$95,410.00 with Vertosoft for implementation services of IAA's payroll systems through Mosaic Consulting Services.

## **BOARD MEMO – AMENDMENT**

To: IAA Board of Directors

From: Jarod Klaas, Sr. Director of Planning and Development

Date: February 13, 2026

Board Date: March 20, 2026

Subject: Approve Amendment No. 2 to the contract with Woolpert, Inc. for Rehabilitation of Economy Parking Lot Pavement at Indianapolis International Airport (Project No. I-21-061)

### **Background**

The Indianapolis International Airport Public Parking Lot was constructed approximately fifteen years ago. Since then, the Indianapolis Airport Authority (IAA) maintenance staff has performed pavement repairs and patching on an as-needed basis. Due to the robust use of this parking lot and the resultant severity and scale of the pavement deterioration, a significant amount of rehabilitation is required.

This project is a multi-year project which was intended to occur over three (3) separate construction packages with completion of the entire project expected to occur in October 2025; however, due to operational constraints and customer service impacts, Package #3 was split into two separate, smaller construction packages (Package #3 and Package #4).

On February 18, 2022, the IAA Board of Directors approved a Professional Services Contract with Infrastructure Engineering, Inc. for the collection of field data, design, permitting, bidding and construction administration services for Rehabilitation of Economy Parking Lot Pavement.

Due to the extended hours necessary to comply with the Contractor's schedule on this final phase of the project, additional inspection and testing services are required.

### **Scope**

Additional inspection hours for the consultant to maintain full-time inspection and testing services throughout the duration of Bid Package No. 4 construction and close out activities for the Rehabilitation of Economy Parking Lot Pavement.

### **Budget**

The Woolpert, Inc. contract amendment is \$219,550.00, which is within the approved 2026 Capital Budget for Rehabilitation of Economy Parking Lot Pavement at Indianapolis International Airport.

This project is debt-funded.

**Schedule**

The contract term will be extended by Amendment 2 to December 31, 2027, to provide professional services through project closeout, including the 10-month warranty walk-through.

**Contract Summary to Date**

Contract/Amendment & Execution Date	Service & Term	Amount
Original Contract May 19, 2023	Professional Services Term: 5/19/2023 - 3/1/2026	\$604,375.00
Amendment No. 1 January 17, 2025	Professional Services Term Extended: 3/1/2027	\$321,230.00
Amendment No. 2 March 20, 2026	No Change in term	\$219,550.00
Revised Contract NTE		\$1,145,155.00

**Recommendation**

The IAA Staff recommends the IAA Board of Directors consider for approval Amendment No. 2 with Woolpert, Inc. for Rehabilitation of Economy Parking Lot Pavement at Indianapolis International Airport in an amount not-to-exceed \$219,550.00 (fees and expenses).

## **BOARD MEMO – CONTRACT AWARD**

To: IAA Board of Directors

From: Jarod Klaas, Sr. Director of Planning and Development

Date: February 16, 2026

Board Date: March 20, 2026

Subject: Approve a Professional Services Contract with CTL Engineering, Inc. for Ready Return Lot 2024 at Indianapolis International Airport (Project No. I-24-004)

### **Background**

The Indianapolis Airport Authority (IAA) has identified the need to construct a new parking lot for Rental Car operations to eliminate the need for staged rental cars in IAA guest and employee parking areas. The completed parking lot will provide a minimum of 1,900 spaces and will be equipped with essential amenities, including fencing, lighting, fire hydrants, surveillance cameras, and controlled access gates, all seamlessly integrated into the airport network system for enhanced security and operational efficiency.

On August 19, 2025, the IAA issued a Request for Qualifications to select inspection services for this project. Responses were due on September 17, 2025. Nine (9) Statement of Qualifications was received. A review committee made up of three (3) IAA representatives reviewed and scored the qualifications identifying the three (3) most qualified firms for the interview process that was held on November 3, 2025. As a result of the interview process, the review committee ranked CTL Engineering, Inc. as the best qualified to provide the professional services.

### **Scope**

CTL Engineering, Inc. will provide construction inspection and quality assurance materials testing services during the construction of the Ready Return Lot 2024 project at Indianapolis International Airport.

### **Budget**

The CTL Engineering, Inc. contract is \$348,655.28, which is within the approved 2026 Capital Budget for the Ready Return Lot 2024 project at Indianapolis International Airport.

The project will be debt funded.

### **Schedule**

Contract award anticipated March 20, 2026, with a contract expiration date of December 31, 2027. The contract expiration extends beyond the anticipated construction completion date to allow for close out activities and the 10-month warranty walk-through.

**Recommendation**

The IAA Staff recommends the IAA Board of Directors consider for approval a professional services contract with CTL Engineering, Inc. for Ready Return Lot - 2024 project at Indianapolis International Airport in an amount not-to-exceed \$348,655.28 (fees and expenses).

## **BOARD MEMO – CHANGE ORDER**

To: IAA Board of Directors

From: Jarod Klaas, Sr. Director of Planning and Development

Date: March 6, 2026

Board Date: March 20, 2026

Subject: Approve Change Order No. 2 (Final and Balancing) to the contract with E&B Paving, LLC for Rehabilitate Airport Roads and Lots 2024 at Indianapolis International Airport (Project No. I-24-021)

### **Background**

The roads and parking lots serving the Indianapolis International Airport (IND) campus require continual maintenance and periodic major repairs to preserve the service life of this critical infrastructure in accordance with Indianapolis Airport Authority (IAA) standards and community expectations. This project provides major repairs to specific roads and lots identified within the IND campus.

On April 18, 2025, the IAA Board of Directors awarded a contract for construction services to E&B Paving, LLC for Rehabilitate Airport Roads and Lots 2024 at Indianapolis International Airport.

### **Change Order Summary**

This Change Order No. 2 (Final and Balancing) reconciles pay items which overran and/or underran the planned quantity. The majority of the overage cost was caused by additional asphalt patching along North Access Road to provide more significant repairs to this pavement which will incur significant amounts of heavy truck traffic in 2026-2027 due to the hotel and ready return lot construction projects.

### **Budget**

The E&B Paving, LLC Change Order #2 (Final and Balancing) is \$330,903.20, which exceeds the approved 2026 Capital Budget for Rehabilitate Airport Roads and Lots 2024. Funding for this project will be accommodated through savings in other approved projects included in the 2026 Capital Budget.

**Revised Construction Amount**

Original Construction Contract Amount		\$	1,994,576.39
Previous Change Orders	(1.68% of contract)		33,501.88
Current Change Order No. 2 (F&B)	(16.59% of contract)		330,903.20
New Construction Contract Total		\$	<u>2,358,981.47</u>

**Project Costs**

Design (including survey and geotechnical)		\$	475,975.15
Advertisements for Bid			599.71
Project Management			118,871.26
Inspection			86,698.00
Construction Contract Amount			1,994,576.39
Previous Change Orders			33,501.88
Current Change Order No. 2 (F&B)	(16.59% of contract)		330,903.20
Revised Total Anticipated Project Cost		\$	<u>3,041,125.59</u>

**Contract Summary to Date**

<b>Contract/Amendment &amp; Execution Date</b>	<b>Service &amp; Term</b>	<b>Amount</b>
Original Contract April 18, 2025	Construction Term: 06/02/2025 - 10/30/2025	\$1,994,576.39
Change Order No. 1 December 19, 2025	No Change in Term	\$ 33,501.88
Amendment No. 2 TBD	No Change in Term	\$ 330,903.20
<b>Revised Contract NTE</b>		<b>\$2,358,981.47</b>

**Recommendation**

The IAA Staff recommends the IAA Board of Directors consider for approval Change Order No. 2 (Final and Balancing) with E&B Paving, LLC for Rehabilitate Airport Roads and Lots 2024 at Indianapolis International Airport in an amount not-to-exceed \$330,903.20.



**BP2026-03-08**

## **BOARD MEMO – CONTRACT AWARD**

To: IAA Board of Directors

From: Jarod Klaas, P.E., Senior Director of Planning and Development

Date: March 10, 2026

Board Date: March 20, 2026

Subject: Award a Construction Contract to The NEW Group, Inc. for Parking Garage Maintenance and Improvements – 2025 at Indianapolis International Airport (Project No. I-25-021)

### **Background**

The Indianapolis International Airport Parking Garage was constructed in 2007. Since then, the Indianapolis Airport Authority (IAA) Planning and Development Department has conducted multiple evaluations and made several improvements to maintain the structure and meet operational needs. This project will provide ongoing maintenance for this high-value asset to ensure it achieves the maximum lifespan.

On February 13, 2026, the IAA Executive Director approved plans and specifications prepared by ARSEE Engineers, Inc. and authorized the public bidding process for Parking Garage Maintenance and Improvements – 2025 at Indianapolis International Airport.

On February 26, 2026, the IAA staff received 4 bids. The project initially contained a base bid and an alternate bid. The bids for base bid and alternate ranged from \$926,272.00 to \$1,696,601.80. The alternate was not accepted. The apparent low bidder at bid opening was later declared non-responsive after consultant review. As a result, The NEW Group, Inc. is the lowest responsive and responsible bidder in the amount of \$982,679.00 for the base bid.

In addition to the contract amount, IAA staff is requesting a construction reserve of 10% of the total contract amount for this project. A construction reserve has been previously approved by the IAA Board of Directors on other projects and successfully implemented to ensure timely approval of minor changes necessary due to unforeseen conditions and circumstances. There are sufficient dollars within this project's budget to accommodate the funding of a construction reserve. Change orders exceeding the construction reserve will be submitted to the IAA Board of Directors for approval.

### **Scope**

Expansion joint replacement, construction joint sealant replacement, concrete repairs, and traffic-bearing membrane work along and over the construction joints on level 4 of the garage.

**Budget**

The NEW Group, Inc. contract is \$982,679.00, which is within the approved 2026 Capital Budget for Parking Garage Maintenance and Improvements - 2025.

**Parking Garage Maintenance and Improvements – 2025**

Contract Amount (including 10% reserve)	\$	1,080,946.90
Design (including survey and geotechnical)	\$	296,353.00
Advertisements for Bid	\$	253.16
Project Management	\$	55,771.00
<b>Total Anticipated Project Cost</b>	<b>\$</b>	<b>1,433,324.06</b>

This project will be 100% Airport cash funded.

**Recommendation**

The IAA Staff recommends the IAA Board of Directors consider for approval an award of contract for Parking Garage Maintenance and Improvements – 2025 at Indianapolis International Airport to The NEW Group, Inc. in an amount not-to-exceed \$982,679.00 plus a 10% construction reserve of \$98,267.90 for a total of \$1,080,946.90. The NEW Group, Inc., was the low, responsive and responsible bidder.

## **BOARD MEMO – DELEGATION OF AUTHORITY**

To: IAA Board of Directors

From: Jarod Klaas, P.E., Senior Director of Planning and Development

Date: March 12, 2026

Board Date: March 20, 2026

Subject: Delegation of Authority to approve Interconnection Agreements Between the IAA and AES for the Solar Microgrid Installations Associated with the Midfield Runway and Taxiway Lighting, Parking Garage, and Terminal at the Indianapolis International Airport

### **Background**

The Indianapolis Airport Authority (IAA) focuses on operational resiliency. One aspect of operational resilience centers on our electrical supply. We have leveraged federal funding to develop three solar electric microgrids with battery storage. These installations are in various stages of construction and include:

- Solar installation in the midfield area, which supplies power for the south runway and taxiway lighting
- Solar-covered roof on the new wing of the terminal garage, which powers the garage lighting
- Solar-covered parking in the surface lot, which supplies power to the terminal

The facilities powered by these solar installations will remain connected to the utility grid. The Indiana Utility Regulatory Commission (IURC) requires interconnection agreements to be executed between AES and the IAA.

These interconnection agreements have a 30-year term and require IAA Board approval. To maintain the commissioning schedule, staff is seeking approval for the IAA Executive Director to execute these agreements.

### **Scope**

The execution of these interconnection agreements will allow the projects to be commissioned, the utility to program its equipment to allow parallel energy generation, and ultimately, the microgrids to become fully operational.

### **Budget**

There is no cost associated with the interconnection agreements.

**Schedule**

The interconnection agreement for the Midfield installation is anticipated to be executed in March 2026, Parking Garage and Terminal agreements in April/May 2026.

**Recommendation**

The IAA staff recommends that the IAA Board of Directors consider for approval the Delegation of Authority to the IAA Executive Director to approve and execute interconnection agreements for the Terminal, Parking Garage and Midfield solar microgrids at the Indianapolis International Airport.

## IAA BOARD APPOINTMENTS

<b>Board Member:</b>	<b>Appointment Date:</b>	<b>Appointed By:</b>	<b>Expires:</b>
Barbara Glass	01/30/2024	Mayor's Office	12/31/2027
Eric Dozier	02/15/2023	Mayor's Office	12/31/2026
Toby McClamroch	01/01/2025	Mayor's Office	12/31/2028
Mamon Powers III	01/01/2025	Mayor's Office	12/31/2028
Jeffrey Gaither	11/12/2025	Mayor's Office	12/31/2029
Tamika Catchings	08/16/2022	Mayor's Office	06/30/2026
Brett Voorhies	02/05/2024	City-County Council (Indianapolis)	12/31/2027
Kurt Schleter	01/07/2025	Hancock County	12/31/2027
Duane Gibbs	12/26/2022	Hendricks County	12/31/2026
Steven Dillinger	01/01/2024	Hamilton County	12/31/2027
Ryan Goodwin	01/03/2023	Morgan County	12/31/2026

<b>Officers:</b>	<b>Position:</b>	<b>Appointment Date:</b>	<b>Appointed by:</b>	<b>Expires:</b>
Barbara Glass	President	1/16/2026	IAA Board	12/31/2026
Steve Dillinger	Vice President	1/16/2026	IAA Board	12/31/2026
Mamon Powers	Secretary	1/16/2026	IAA Board	12/31/2026
Brian J. Tuohy Esq.	IAA Board Counsel	1/16/2026	IAA Board	12/31/2026
Robert Thomson	Treasurer	1/16/2026	IAA Board	12/31/2026