Indianapolis Airport Authority
SUPPLIER DIVERSITY OUTREACH

Construction Contractors
February 26, 2019
Welcome & Introductions
Holli Harrington: Director, Supplier Diversity
Jarod Klaas: Senior Director, Planning & Development

Key Elements of Performing Airport Work
Kevin Forbes: Director, Engineering
Todd Cavender: Director, Environment & Sustainability
Maria Wiley: Sr. Director Audit, Compliance & Procurement

Construction Projects Overview
David Roepnack: Director, Construction
Anthony McMichael, Project Manager III

Upcoming Projects
Mandy Royston: Retail Operations
Kevin Forbes: Director, Engineering

Closing Remarks/Evaluation
Holli Harrington: Director, Supplier Diversity

Network Opportunity
All
Future Concessions Business Opportunity

- 40 of the current 54 retail leases are expiring at end of 2018
- 4 additional retail leases are expiring at end of 2020
Concessions Refresh

Future Concessions Business Opportunities:

- Design
- General Construction
- Marketing
- Supplies
- Consulting
- Insurance

For Additional Information visit the Concessions Refresh Program website:
- [https://www.ind.com/business/concessions-refresh-program](https://www.ind.com/business/concessions-refresh-program)
• Planning
• Engineering & Design
• Project/Construction Management
• Work Permits & Inspections
• Supplier Diversity & Title VI Compliance
• Environment & Sustainability
Staff Introductions

**Jarod Klaas, P.E., Sr. Director, Planning & Development**
Oversees IAA’s Engineering, Planning, Construction, Environmental and Supplier Diversity Programs

**Holli Harrington, Director, Supplier Diversity**
Leads IAA’s Disadvantaged, Women, Minority and Veterans Business Participation and Title VI: Non-Discrimination Programs

**Drew Genneken, Director, Planning & Project Development**
Leads the planning efforts and oversees development of IAA’s Capital Improvement Program

**Kevin Forbes, P.E., Director, Engineering**
Leads IAA’s design activities and Pre-construction activities

**David Roepnack, Director, Construction**
Leads IAA’s construction activities and construction permit process

**Todd Cavender, Director, Environment & Sustainability**
Leads IAA’s environmental management, NEPA compliance and sustainability efforts

**Brad Bobich, P.E., Sr. Engineering Consultant**
Oversees the engineering and technical service activities and the design process for the Capital Improvement Program
Staff Introductions

Project Managers
Jim Cates
Neal Jenkins
Anthony McMichael
Robert Staiton
Mary Zurbuch
James Cruz
David Halvorson
Karen Valiquett

Inspectors
Robert Jones
Rusty Burgess

GIS & Information Technician
Gerald Mears

Supplier Diversity
Ronalda Minnis

Design Review & Coordination
Dick Butwin

Environmental
Alex Able
Megan Wenzel

Contracts and Grant Coordinator
Angie Tromp

Executive Assistant
Mary Jane Glaspy

Sr. Administrative Assistants
Katie Adkins
Ashley Cronnon
Certification & Advocacy Partners
BOI helps business owners by providing:

- Free one:one business coaching (in English and Spanish) – primarily focused on cash flow and cash management
- Workshops on a variety of business topics, and
- Access to capital: Business loans up to $50,000 for business owners (including legal residents and ex-offenders)
My Challenge:

- Do I have the funds to fulfill this contract and the others already committed?
- Need some working capital, but no time for the bank application process!
- Banks aren’t able to respond to my needs at this time.
- I know my subs are technically capable, but not sure if they are on solid financial ground.
- But I’m not a Chamber member.

Solution:

- Work with your BOI coach to determine working capital needs.
- Work with your BOI coach to complete application efficiently.
- BOI can issue loans up to $50,000 for businesses unable to receive a bank loan.
- Refer them to BOI for optimal preparation.
- You don’t have to be!
Doing Business with IAA
Planning and Development (P&D)

Welcome to the Doing Business with Indianapolis Airport Authority
Department of Planning and Development

• **General Information:**
  - [Contract Letting Email Notification from PlanetBids](#)
  - [IAA Frequently Used Phone Numbers](#)
  - [IAA Airport Information and Maps](#)

• **Related Links:**
  - Indianapolis International Airport Webpage ([www.ind.com](http://www.ind.com))

• **Request for Information/Request for Qualifications/Bidding Opportunities:**

• **Consultants/Engineers/Architects:**
  - Contact Information
  - Designers:
    - Design Standards
    - CAD Standards
    - Environmental Compliance/Sustainability
    - Standard Specifications
    - Proposals and Contracts

• **Contractors:**
  - IAA Construction Standards
  - [Link to the IAA Tennant Improvement Manual](#)
Doing Business with IAA
Planning and Development (P&D)

• Proposals and Contracts
• Contractor Prequalification
• Contact Information

Working at the Indianapolis International Airport (IND) and IAA Reliever Airports: (AIRPORT 101)

1. The Importance of Customer Service:
2. IND Airside Projects
3. IND Landside Projects
4. Reliever Projects
5. Understand the Documents
6. Bidding Opportunities
   • Lowest, responsible and responsive bidder
7. Demonstration of Qualified Employees
8. IAA Work Permits
Working at the Indianapolis International Airport (IND) and IAA Reliever Airports: (AIRPORT 101)

9. Excavation Moratoriums
10. Buy American
11. Work Hours
12. Insurance/Bonding/Retainage
13. Airport Safety and Security:
   • IAA/FAA Airport Construction Security Requirements
   • IAA/FAA Airport Construction Safety Requirements
14. Social Integration and Activities:
   • Make connections at outreach events like these
   • Attend Pre-bid meetings and IAA Board meetings
Supplier Diversity
   • supplierdiversity.ind.com website
IAA Approved Security Firms

➢ Securatex
  Jake Higgins
  (317) 987-3383
  JHiggins@Securatex.com

➢ Securitas USA
  Ben Marth / Raymond Gates
  (317) 260-6267
  Benjamin.marth@securitasinc.com

➢ Protection Plus
  Raymond Stanley
  (317) 244-7569
  rstanley@protectionplus.net

➢ American Global Management
  Henry Maye
  (317) 225-7807
  henry@americanglobalmgmt.com
For work in Secured Areas

- A limited number of construction employees may be badged to act as security supervisors.
- These badged employees may be used in place of Owner Approved Security Firm personnel for security supervision as Crew or Area Guards.
- Crew and Area Guards full attention must be on security supervision, they will not be allowed to do production work while acting as a security supervisor.
- Owner Approved Security Firm personnel must still be used as Gate Guards, Escort Vehicle Drivers and Flagpersons.
Project Security Requirements

- Understand the Specifications!!!
- Carefully review plans & specs for security requirements.
- Contractor is responsible to meet the project security requirements.
- Security requirements to be reviewed 24 hours in advance of work.

Reliever Airports

- No security escorts needed, gates must be locked or staffed.
Working in Secured Areas at IND

**Escorting**

- Badged construction employees will only be allowed to provide security supervision of persons directly employed by the contractor or a subcontractor utilized for the specific job.
- All escorts must comply with the following requirements of Section 900 of the IAA Airport Security Program:
  - Properly badged individuals are permitted to escort up to six (6) unbadged personnel at one time within the work zone within 500 feet line of sight of escort.
  - The escort must maintain positive control of all personnel under their supervision, including continuous visual contact, and will ensure that the escorted individual engages only in those activities for which escorted access was granted.
  - The escort must be able to immediately contact the AOC at 487-5089.
How Construction is Procured
Contracting Methods – Design/Bid/Build

Construction (Public Works IC 36-1-12)

• Competitive sealed bid (project construction cost \( \geq \$100,000 \))
• Competitive sealed quote (project construction cost \(< \$100,000\))
• Lowest Responsive & Responsible
• Competitive proposal per IC 5-22-9
• PlanetBids online solicitation process
Funding $$$

• Airport Operating vs Capital Funds
  – Airport cash funded projects
  – Grant funded projects
    • FAA AIP funds
    • Voluntary Airport Low Emissions (VALE)
    • Zero Emissions Vehicle (ZEV) and Infrastructure Program

• No Local Tax $
PREQUALIFICATION

REQUIREMENTS:

In accordance with Indiana Code Section 5-16-13, 5-30-1-11, and 4-13.6-4, et seq., Prequalification by the Indiana Department of Administration (IDOIA) or the Indiana Department of Transportation (INDOT) is required of all contractors, in any contractor tier (all subcontractors), performing work under contract with the IAA which is estimated to be One Hundred Fifty Thousand Dollars ($150,000) or greater, prior to engaging in any work.
Environmental Compliance

Erosion Control/Pollution Runoff

Spill Prevention and Control

Waste Management/Disposal

Project-Specific Permit Requirements
Minimize the negative environmental impact of our operations and ensure compliance with all applicable regulatory requirements.

Integrate sustainable design and construction practices in the development of our airport systems.

Work with our partners, tenants, contractors and suppliers to implement our sustainable principles throughout our airport system.

Monitor and report on progress in meeting our sustainability principles.
Accessing Opportunities with IAA
Go to IND.com
New Online Solicitation System!

The Indianapolis Airport Authority is posting all solicitations through a new web-based solicitation management system, anetBids. Vendors should register in the new system in order to receive automatic e-mail notifications on future solicitations based on the type of service and/or supply in their company's line of business. PlanetBids is offered to vendors for free and provides better service and convenience.

To learn more about the system, visit our FAQ page.

You may choose to register or browse through current opportunities.

Vendor Registration
Register for the free online solicitation system to receive automatic e-mail notifications on future solicitations based on the type of service and/or supply in your company's line of business.

Business Opportunities
View all open airport business opportunities through the new online solicitation system. Must be a registered vendor to download documents.
Doing Business with the IAA

The Vendor Portal will appear giving you the option to register or browse.
## Vendor Profile New Registration

<table>
<thead>
<tr>
<th>Company Info</th>
<th>Additional Addresses</th>
<th>Classifications/Licenses</th>
<th>Other Business Info</th>
<th>Category/Description</th>
<th>Emergency Operations</th>
</tr>
</thead>
</table>

### User Authentication

- **User Name**: Kadkins461
- **Password**: ********

### Company

Enter mailing address (No P.O. Boxes) below and enter Headquarters and Remit addressed on the Additional Addresses tab.

- **Business Type**: 
- **Company Name**: 
- **IRS Reporting Name**: 
- **Doing Business As**: 
- **FEI/Tax ID Number**: 
- **DUNS**: 
- **Address**: 
- **City**: 
- **State**: Indiana
- **Country**: United States
- **Zip**: 
- **Website**: 
- **Principal Owner/CEO Name**: 
- **Title**: 
- **Email**: 
- **Phone**: 
- **Fax**: 


## Bid Opportunities

<table>
<thead>
<tr>
<th>Posted</th>
<th>Category</th>
<th>Project Title</th>
<th>Invitation #</th>
<th>Due Date</th>
<th>Remaining</th>
<th>Stage</th>
<th>Format</th>
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</thead>
<tbody>
<tr>
<td>09/03/2017</td>
<td>A0</td>
<td>Health Insurance Broker Services - RFI</td>
<td>17-011</td>
<td>10/09/2017</td>
<td>25 days</td>
<td>Bidding</td>
<td>Electronic only</td>
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<tr>
<td>08/31/2017</td>
<td>A0</td>
<td>RFI - On-Call Tree Removal Services and Vegetation Control</td>
<td>17-010</td>
<td>09/30/2017</td>
<td>20 days</td>
<td>Bidding</td>
<td>Electronic only</td>
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<tr>
<td>09/03/2017</td>
<td>A0</td>
<td>RFQ for Runway 16-34 Shoulder Repair</td>
<td>Q-17-014</td>
<td>09/25/2017</td>
<td>11 days</td>
<td>Paper only</td>
<td>Electronic only</td>
</tr>
<tr>
<td>08/25/2017</td>
<td>A0</td>
<td>2 Invitation to Bid for MMC IW Tank No 7 Replacement at Indianapolis</td>
<td>Q-17-075</td>
<td>09/07/2017</td>
<td>11 days</td>
<td>Closed</td>
<td>Paper only</td>
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<tr>
<td>08/25/2017</td>
<td>A0</td>
<td>5 Invitation to Bid for Frontier Airlines Move at Indianapolis International</td>
<td>Q-17-010</td>
<td>09/07/2017</td>
<td>11 days</td>
<td>Closed</td>
<td>Paper only</td>
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<tr>
<td>08/29/2017</td>
<td>A0</td>
<td>RFQ for Storm Drain Repair (Q-17-012)</td>
<td>Q-17-012</td>
<td>09/11/2017</td>
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<td>Paper only</td>
<td>Electronic only</td>
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<td>08/28/2017</td>
<td>A0</td>
<td>RFQ Quotes T-Horgan Taxiways Crack Repair (Q-17-019)</td>
<td>Q-17-019</td>
<td>09/11/2017</td>
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<td>Paper only</td>
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<td>08/11/2017</td>
<td>A0</td>
<td>Various Deicing/Ant-icing Chemicals for Runways &amp; Taxways</td>
<td>17-409</td>
<td>09/11/2017</td>
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<td>08/30/2017</td>
<td>A0</td>
<td>2 Request for Quotations for Wingspan Services</td>
<td>Q-17-007</td>
<td>09/06/2017</td>
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<td>09/03/2017</td>
<td>A0</td>
<td>Inspection Services for Indianapolis Airport Authority 2017-2019</td>
<td>17-311</td>
<td>09/02/2017</td>
<td>11 days</td>
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<tr>
<td>07/06/2017</td>
<td>A0</td>
<td>Request for Quotes for MMC Concrete Flooring - Q-17-002</td>
<td>Q-17-002</td>
<td>09/15/2017</td>
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<td>07/06/2017</td>
<td>A0</td>
<td>RFQ - Terminal Cleaning Services</td>
<td>17-408</td>
<td>09/02/2017</td>
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<td>07/06/2017</td>
<td>A0</td>
<td>Bid to Bid for Rehabilitation Airfield Pavement - Crack Repair</td>
<td>K-17-070</td>
<td>09/02/2017</td>
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<td>07/06/2017</td>
<td>A0</td>
<td>Request for Qualifications for Professional Services - Stormwater Control</td>
<td>K-17-077 &amp; K-17-078</td>
<td>08/09/2017</td>
<td></td>
<td>Closed</td>
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<tr>
<td>06/29/2017</td>
<td>A0</td>
<td>Bid to Bid for Rehabilitation &amp; Extend Taxiway A at the Indianapolis</td>
<td>17-409</td>
<td>09/11/2017</td>
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<td>Paper only</td>
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<tr>
<td>06/29/2017</td>
<td>A0</td>
<td>Invitation to Bid for Parking Garage Improvements 2015-2016</td>
<td>17-139 - Bid Package R2</td>
<td>07/20/2017</td>
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<tr>
<td>06/29/2017</td>
<td>A0</td>
<td>RFQ Qual - Professional Services for Indianapolis International Airport</td>
<td>17-174</td>
<td>06/20/2017</td>
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<tr>
<td>05/23/2017</td>
<td>A0</td>
<td>Invitation to Bid for Taxiway C and Taxiway C's Shoulder Rehabilitation</td>
<td>17-160</td>
<td>06/20/2017</td>
<td></td>
<td>Closed</td>
<td>Paper only</td>
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<td>05/23/2017</td>
<td>A0</td>
<td>Invitation to Bid for Rehabilitation, Re-locate, &amp; Widened Taxiway B at Eagle</td>
<td>17-160</td>
<td>06/20/2017</td>
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<tr>
<td>05/23/2017</td>
<td>A0</td>
<td>Invitation to Bid for Rehabilitation Taxiway H, I, I-1/2, and LED Lighting</td>
<td>17-160</td>
<td>06/20/2017</td>
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<td>05/12/2017</td>
<td>A0</td>
<td>Invitation to Bid for Rehabilitation Airfield Pavement - Crack Repair</td>
<td>K-17-070</td>
<td>06/16/2017</td>
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<td>05/06/2017</td>
<td>A0</td>
<td>Bid to Bid for Terminal Bid Deterrent System at IND</td>
<td>Q-16-011b</td>
<td>06/15/2017</td>
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<td>Paper only</td>
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<tr>
<td>04/28/2017</td>
<td>A0</td>
<td>Request for Re-Quote for Garage Concrete Repair - Indianapolis</td>
<td>Q-16-011a</td>
<td>06/29/2017</td>
<td></td>
<td>Closed</td>
<td>Paper only</td>
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<td>04/28/2017</td>
<td>A0</td>
<td>Request for Quotations for Wingspan Services</td>
<td>17-005</td>
<td>06/16/2017</td>
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<td>04/28/2017</td>
<td>A0</td>
<td>Development of a Strategic Plan and Presentation Materials</td>
<td>17-005</td>
<td>05/15/2017</td>
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<td>Closed</td>
<td>Paper only</td>
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<td>05/04/2017</td>
<td>A0</td>
<td>RFQ for Garage Concrete Repair - Indianapolis Downtown Hoosport</td>
<td>Q-16-011b</td>
<td>05/15/2017</td>
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<td>04/28/2017</td>
<td>A0</td>
<td>Bid to Bid for Transit Corridor D-2, D-3, D-5, D-6 and D-6 Platform</td>
<td>Q-17-004</td>
<td>05/11/2017</td>
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<td>Closed</td>
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<tr>
<td>04/18/2017</td>
<td>A0</td>
<td>9 RFQ - Finish Cathwark Storage Rooms</td>
<td>Q-17-001</td>
<td>05/06/2017</td>
<td></td>
<td>Closed</td>
<td>Paper only</td>
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</tbody>
</table>
Use key words related to services you offer in your search.
In selecting ALL CATEGORIES (999999), an email will be sent every time a bid opportunity arises with IAA.
Current Overall IAA Goals:

| Disadvantaged Minority/Women/Veteran Business Enterprises | 18% DBE | 15% MBE | 10% WBE | 3% VBE | 28% Overall Participation |

- Federally funded (DBE) vs. non federally funded projects
- Goals adjusted dependent on the scope of each project and based on relative availability
- DMWVBE participation monitored throughout project (goals/commitment/actual)
- IAA Certification Requirements
- Leverage outreach and advocacy opportunities
If the supplier diversity goals are not met, the contractor will be required to provide Good Faith Efforts (GFE).

- GFE’s should reflect the plan to attain the goal including identifying potential services and/or supplies to be provided by certified disadvantaged, minority, woman and/or veteran owned businesses.
- GFE documentation must be submitted within three (3) days of notification as the apparent low bidder.
- GFE documentation is subject to review and approval by IAA.
- Failure to provide an acceptable GFE could result in declaring the bid nonresponsive.
- The Special Provisions section of the Specifications provides details regarding Good Faith Efforts.
What is the Title VI Program?

49 CFR Part § 21
Nondiscrimination in federally-assisted programs

Title VI of the Civil Rights Act of 1964 prohibits discrimination based on race, color or national origin in programs that receive Federal financial assistance.

TITLE VI CLAUSES MUST BE INCLUDED IN ALL CONTRACTS:

The Federal Aviation Administration (FAA) requires the airport sponsor—as a recipient of federal financial assistance—and any of its lessees; concessionaires; or CONTRACTORS to ensure that there is nondiscrimination in all of their operations.
49 CFR Part § 21
Nondiscrimination in federally-assisted programs

Title VI Clauses Must be included in all Contracts. Title VI requirements will be provided by IAA:

- Instruction to Bidders
- Contract General Provisions
- Pre-construction Meetings

_Inclusion of required Title VI contract clauses in subcontracts is subject to verification_
The USDOT’s Bonding Education Program (BEP) is designed to provide the tools and resources needed to compete for projects, specifically the fundamentals of bonding, and the importance of construction accounting.
Construction Trades used on IAA Projects

- Grading
- General Earth Work
- Asphalt
- Concrete
- Building Construction
- Electrical
- Mechanical
- Roofing
- Fencing
- Utilities
- Maintenance of Traffic in Support of Construction
- Plumbing
- Miscellaneous
Construction Financial Requirements

Bid Guaranty – Bid bond or certified check of 5% of bid amount provided by prime
  • Held until contract awarded by IAA Board

Performance and Payment Bonds - 100% of contract
  • Performance for work
  • Payment for payments to subcontractors and suppliers

Retainage - 5%
  • Held if more than one payment for the project
  • If project less than $200,000 held by IAA. IAA does not pay interest.
  • If project is more than $200,000 held in bank escrow account or by IAA at contractor’s request. IAA does not pay interest.
Construction Insurance Requirements

Workers Compensation per State Requirements

At Indianapolis International Airport
- $10 million liability insurance for airfield work
- $5 million liability insurance for landside work

At the Reliever Airports
- $5 million liability insurance
Typical Project Startup & Award Process

CIP/ACIP
Completed, Prepared
Approved

Project Designer Selection & Award Process

Designs Completed and Approved

IAA Board Approves Plans, Specifications and Approval to Bid

Construction Services Bid Process
Advertisement
PreBid Meeting
Site Visit
Addendum(s) issued
Receive Bids & Host Opening
Contractors – Confirm your bid is complete

Evaluation of Bids

IAA Board Contract Award

Notice of Award
Bonds & Insurance
Work Permit Process
Critical & Long Lead Submittals Prepared

Preconstruction Meeting & Notice to Proceed
Work Permit

- Submit at least **2 weeks prior** to anticipated start.
- **No work can be started prior to work permit being submitted and approved!**
- **Documentation needed for Work Permit**
  - Completed work permit application
  - Certificate of Insurance with IAA as additional insured on liability coverage
  - Security plan if in secured area
  - Written confirmation of utility locates, public, IAA and FAA
  - Project description
  - Project start and completion dates
  - Name, address, and phone number of contact person
  - Hot works if necessary
- **Work permit is in addition to any and all other required permits, licenses, certificates, etc.**
Activities During Construction

- Testing requirements vary by project
- Testing requirements identified in specifications
- FAA and INDOT specifications and pay requirements vary, READ the SPECIFICATIONS
- Contractor hires and manages quality control testing
  - Copy of results provided to IAA
- IAA hires and coordinates Quality Assurance Testing
  - Copy of results can be available to contractor upon request
Project Closeout

Closeout Documents

- Final inspection/punch list complete
- Security badges returned (if applicable)
- Written One (1) Year Warranty (unless otherwise specified)
- As-Built Drawings received by IAA
- Operation/Equipment Manuals provided to IAA (if applicable)
- Written request for release of retainage
- XBE Subcontractor Utilization Report complete
- Final Waiver of Lien letters received
- Payrolls reports including subcontractors received
- 10 month walk-thru
Elements of a Successful Project

• Contractor ready to promptly begin work after Notice to Proceed
• Realistic, achievable schedule submitted and then executed
  – Shop drawings and submittals in a timely manner especially long lead items
  – Complete, SATISFACTORY QUALITY CONTROL PROGRAM
• Contractor accounts for weather as specified in construction documents to complete project on time
• No assumptions, use Request for Information (RFI) to have questions addressed
• Thorough, complete documentation provided with invoices, requests for change, change orders, daily reports, etc.
• Certified payrolls submitted timely when there are wage rates
• Quality work product per construction documents
Pre-Construction Meetings

Project Manager Schedules After Contract is Executed by IAA Board

Documentation Needed at Meeting or Before

• Initial project schedule (within 10 days of executed contract)
• Schedule of values in Excel format
• Supplier A&B Forms for Prime and D/M/W/VBE Subcontractors
• Contractor emergency contact list (24/7)
• Escrow/Retainage letter identifying where retainage is to be held
• Prolog / Converge (electronic project manager) enrollment
• Work Permit Application with certificate of insurance and safety/security plan
• Title VI language in subcontracts (subject to verification)
2019 – 2020 Capital Program
Potential IND Projects
2019-2020

- Parking Garage Expansion
- IMC - Hangar Door Rehabilitation
- Storm Drainage Corrections - Davis Creek Outfall
- IND Fuel Farm Expansion
- Deicing Control Facilities Improvements
- Terminal Apron Joint Rehabilitation and Repair
- IMC - Fire Alarm Panel Replacements
- Construct Covering over Outdoor Parking Ticket Stations
- Terminal Back-Up Heating and Cooling
- Bldg. 611 thru 615 - HVAC, Parking Lots, & Water System
- IMC - Replace Victaulic Fire Suppression Piping
Potential IND Projects (cont’d)
2019-2020

• AOC Data Center HVAC Right-sizing
• CEP - CoGen Analysis
• Parking Garage Improvements - Future Years
• Rehabilitate Airport Roads & Lots - Future Years
• Parcels 2-4 Infrastructure
• Rehabilitate Hangar Access Taxiways
• Parking Garage Electric Charging Stations
• Install Traffic Signal - West Perimeter & North Service Rd
• Parking Master Plan Implementation
• Demolition of Buildings: 18, 24 & 25
• Pavement Management: Airfield Rehabilitation Program
• Col. Weir Cook Parking Capacity Dynamic Signage
Potential Reliever Airport Projects
2019 - 2020

• Install Perimeter Fence - Indy Regional
• Corporate Hangar Development Infrastructure - Indy Regional
• Maintenance Area Pavement - Indy Regional
• Rehabilitate Northwest T-Hangar Parking Lot - Eagle Creek
• Install Perimeter Fence - Eagle Creek
• Install Perimeter Fence Phase III - Metro
• Construct T-Hangars - Metro
• Rehabilitate Parking Lot - Metro
• Rehabilitate Building Exterior/EIFS - Heliport
Questions
THANK YOU!

Exhibitors

- Nubian Construction Group
- Smoot Construction
- The Carpenter's Son
- Wilhelm Construction
- Rieth-Riley
- BGA Builders
- AECOM Hunt
- CMS